

GRANT PROGRAMS FISCAL YEAR 2014

INTRODUCTION

This section of the budget document summarizes the County's approved appropriation authority for grant programs for FY 2014. The appropriation authority provided in this section represents each agency's grant renewal and development plans for the upcoming fiscal year. Many of these grants support the agency's core responsibilities and are representative of agency efforts to provide expanded and/or increased services to Prince George's County citizens and residents. Total program spending reflects the anticipated expenditure level and programmatic operations of the agency.

In FY 2014, the anticipated grant awards total \$204.5 million, and are largely attributable to funding requests to federal and State grantors.

Human service agencies continue to administer the majority of the grants awarded to the County. County cash resources supplementing outside grant sources total \$2.0 million. These funds are included in the administering agency's General Fund appropriation and are required as a condition of award acceptance. The FY 2014 total program spending level of \$206.5 million reflects all sources (e.g., federal, State or foundation dollars, and the County cash match). In-kind contributions are not included in the total program spending.

The following pages reflect the consolidated summary of County anticipated grant awards and associated cash match obligations for FY 2014. Moreover, a detailed listing is included of the various fund sources and total projected grant spending for each program.

PROGRAM NAME	PROGRAM DATES	FEDERAL CASH	STATE CASH	OTHER CASH	TOTAL OUTSIDE SOURCES	COUNTY CASH	TOTAL PROGRAM SPENDING*
GENERAL GOVERNMENT							
OFFICE OF COMMUNITY RELATIONS (13)							
Byrne Criminal Justice Innovation Grant	10/01-9/30	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
EEOC Worksharing Agreement	10/01-9/30	\$ 84,500	\$ -	\$ -	\$ 84,500	\$ -	\$ 84,500
MACRO-Community Mediation	07/01-6/30	\$ -	\$ 70,000	\$ -	\$ 70,000	\$ -	\$ 70,000
Train and Sustain Project	07/01-6/30	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000
OFFICE OF COMMUNITY RELATIONS FY 2014 TOTALS		\$ 234,500	\$ 105,000	\$ -	\$ 339,500	\$ -	\$ 339,500
COURTS							
CIRCUIT COURT (05)							
Adult Drug Court-MD Problem Solving Grant	07/01-6/30	\$ -	\$ 76,200	\$ -	\$ 76,200	\$ -	\$ 76,200
Cooperative Reimbursement Agreement	10/01-9/30	\$ -	\$ 464,200	\$ -	\$ 464,200	\$ -	\$ 464,200
Family Division Legislative Initiative Grant	07/01-6/30	\$ -	\$ 2,268,500	\$ -	\$ 2,268,500	\$ 260,300	\$ 2,528,800
Juvenile Drug Court-MD Problem Solving Grant	07/01-6/30	\$ -	\$ 67,600	\$ -	\$ 67,600	\$ -	\$ 67,600
CIRCUIT COURT FY 2014 TOTALS		\$ -	\$ 2,876,500	\$ -	\$ 2,876,500	\$ 260,300	\$ 3,136,800
CRIMINAL/CIVIL JUSTICE							
OFFICE OF THE STATE'S ATTORNEY (07)							
Bilingual Victim Advocacy Grant	07/01-6/30	\$ -	\$ 53,300	\$ -	\$ 53,300	\$ -	\$ 53,300
Expert Witness Service Program	07/01-6/30	\$ -	\$ 19,600	\$ -	\$ 19,600	\$ -	\$ 19,600
Paralegal Support-GVRG	07/01-6/30	\$ -	\$ 51,900	\$ -	\$ 51,900	\$ -	\$ 51,900
Prince George's Strategic Investigation (PGSI) Unit	07/01-6/30	\$ -	\$ 850,100	\$ -	\$ 850,100	\$ -	\$ 850,100
Stop the Violence Against Women-AVA (Prosecution)	07/01-6/30	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000
Vehicle Theft Prevention Program	07/01-6/30	\$ -	\$ 140,000	\$ -	\$ 140,000	\$ -	\$ 140,000
Victim Witness Coordinator (MVOC)	07/01-6/30	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000
OFFICE OF THE STATE'S ATTORNEY FY 2014 TOTALS		\$ -	\$ 1,249,900	\$ -	\$ 1,249,900	\$ -	\$ 1,249,900
OFFICE OF THE SHERIFF (55)							
Bulletproof Vest Partnership Program	09/01-08/30	\$ 50,500	\$ -	\$ -	\$ 50,500	\$ -	\$ 50,500
Child Support Enforcement (Cooperative Reimbursement Agreement-CRA)	10/01-9/30	\$ 2,257,400	\$ -	\$ -	\$ 2,257,400	\$ 762,200	\$ 3,019,600
Gun Violence Reduction Program	07/01-06/30	\$ -	\$ 649,800	\$ -	\$ 649,800	\$ -	\$ 649,800
Juvenile Transportation Services	07/01-06/30	\$ -	\$ 44,000	\$ -	\$ 44,000	\$ -	\$ 44,000
Special Victims' Advocate-Violence Against Women Act	10/01-09/30	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000
Special Victims Advocate -Maryland Victims of Crime (MVOC)	07/01-6/30	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000
Violent Offender Warrant Suppression (VOWS)	06/01-09/30	\$ -	\$ 125,700	\$ -	\$ 125,700	\$ -	\$ 125,700
OFFICE OF THE SHERIFF FY 2014 TOTALS		\$ 2,307,900	\$ 874,500	\$ -	\$ 3,182,400	\$ 762,200	\$ 3,944,600
DEPARTMENT OF CORRECTIONS (56)							
Community Service Program Grant	07/01-6/30	\$ -	\$ 100,000	\$ 149,800	\$ 249,800	\$ -	\$ 249,800
Changing the Culture-Zero Tolerance to Sexual Abuse (PRI 4/1/13-3/31/14)		\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Edward Byrne Memorial Justice Assistance Grant-Local Solicitation	07/01-6/30	\$ 432,300	\$ -	\$ -	\$ 432,300	\$ -	\$ 432,300
DEPARTMENT OF CORRECTIONS FY 2014 TOTALS		\$ 532,300	\$ 100,000	\$ 149,800	\$ 782,100	\$ -	\$ 782,100

PROGRAM NAME	PROGRAM DATES	FEDERAL CASH	STATE CASH	OTHER CASH	TOTAL OUTSIDE SOURCES	COUNTY CASH	TOTAL PROGRAM SPENDING*
ENVIRONMENTAL/PUBLIC WORKS AND TRANSPORTATION							
DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION (66)							
Rideshare Program	10/01-9/30	\$ -	\$ 269,100	\$ -	\$ 269,100	\$ -	\$ 269,100
Statewide Specialized Transportation Assistance Program (SSTAP)	07/01-06/30	\$ -	\$ 332,800	\$ -	\$ 332,800	\$ 17,100	\$ 349,900
DEPARTMENT OF PUBLIC WORKS & TRANSPORTATION FY 2014 TOTALS		\$ -	\$ 601,900	\$ -	\$ 601,900	\$ 17,100	\$ 619,000
DEPARTMENT OF ENVIRONMENTAL RESOURCES (54)							
Smart Energy Communities Grant	07/01-06/30	\$ -	\$ 643,400	\$ -	\$ 643,400	\$ -	\$ 643,400
DEPARTMENT OF ENVIRONMENTAL RESOURCES FY 2014 TOTALS		\$ -	\$ 643,400	\$ -	\$ 643,400	\$ -	\$ 643,400
PUBLIC SAFETY							
POLICE DEPARTMENT (50)							
Buffer Zone Protection Program	10/01-9/30	\$ 190,000	\$ -	\$ -	\$ 190,000	\$ -	\$ 190,000
BYRNE Justice Assistance Grant-Cross Border Initiative	01/01-12/31	\$ -	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000
COPS Technology Program	10/01-9/30	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
Gun Offender Registry	TBD	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 80,000
Maritime Anti-Terrorism Training	10/01-10/05/13	\$ -	\$ 12,600	\$ -	\$ 12,600	\$ -	\$ 12,600
Maryland Cease Fire Council-Gun Violence Reduction Grant	07/01-6/30	\$ -	\$ 40,000	\$ -	\$ 40,000	\$ -	\$ 40,000
NIJ Coverdell Forensic Science Improvement Grant	10/01-9/30	\$ 173,900	\$ -	\$ -	\$ 173,900	\$ -	\$ 173,900
NIJ Forensic Casework DNA Backlog Reduction (Infrastructure/Analysis Capacity)	10/01-9/30	\$ 305,400	\$ -	\$ -	\$ 305,400	\$ -	\$ 305,400
Office of the Inspector General/Staff Support	03/13-2/28/14	\$ -	\$ 32,600	\$ -	\$ 32,600	\$ -	\$ 32,600
Paul Coverdell Forensic Sciences Improvement Grant-GOCCP	10/01-9/30	\$ 55,000	\$ -	\$ -	\$ 55,000	\$ -	\$ 55,000
USDOJ-Justice Assistance Grant	10/01-9/30	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
R.A.F.I.S. Backlog Reduction	10/01-9/30	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ 25,000
School Bus Safety Initiative	08/31-06/30	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000
SOCEM Initiative (Monitoring and Technology Enhancements)	07/01-6/30	\$ -	\$ 95,800	\$ -	\$ 95,800	\$ -	\$ 95,800
Traffic Safety Program	10/01-9/30	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
USDHS-FEMA Port Security Grant Program	10/01-9/30	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ 53,000	\$ 203,000
Vehicle Theft Prevention	07/01-6/30	\$ -	\$ 310,600	\$ -	\$ 310,600	\$ -	\$ 310,600
Violent Crime Control & Prevention	07/01-6/30	\$ -	\$ 2,296,300	\$ -	\$ 2,296,300	\$ -	\$ 2,296,300
POLICE DEPARTMENT FY 2014 TOTALS		\$ 1,699,300	\$ 2,917,900	\$ -	\$ 4,617,200	\$ 53,000	\$ 4,670,200
FIRE/EMS DEPARTMENT (51)							
DNR Waterway Grant	07/01-6/30	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ 100,000
Firehouse Subs	TBD	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000
Fireman's Heritage Fund	TBD	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000
MDE-LEPC	02/01-1/31	\$ -	\$ 8,000	\$ -	\$ 8,000	\$ -	\$ 8,000
MIEMSS Matching Equipment Grant	07/01-6/30	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ 60,000	\$ 120,000
MIEMSS Training Reimbursement/ALS	07/01-6/30	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ -	\$ 35,000
Senator William H. Amoss Fire, Rescue and Ambulance (State 508 Fund)	07/01-6/30	\$ -	\$ 1,141,100	\$ -	\$ 1,141,100	\$ -	\$ 1,141,100
Staffing for Adequate Fire and Emergency Response (SAFER)	10/01-9/30	\$ 2,589,600	\$ -	\$ -	\$ 2,589,600	\$ -	\$ 2,589,600
UASI-Law Enforcement and EMS Integration Training	09/01-05/31	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
UASI Mass Casualty Care Capability Enhancement and Maintenance	09/01-05/31	\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000
UASI-Mass Casualty Incident Training	09/01-05/31	\$ 96,000	\$ -	\$ -	\$ 96,000	\$ -	\$ 96,000
UASI Metropolitan Medical Reserve System (MMRS)	TBD	\$ 800,000	\$ -	\$ -	\$ 800,000	\$ -	\$ 800,000
UASI Patient Tracking	TBD	\$ 800,000	\$ -	\$ -	\$ 800,000	\$ -	\$ 800,000
USDHS-FEMA Assistance to Firefighters-Fire Acts Grant	10/01-9/30	\$ 250,000	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000
USDHS-FEMA Port Security Grant Program	10/01-9/30	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000
FIRE/EMS FY 2014 TOTALS		\$ 5,585,600	\$ 1,294,100	\$ 40,000	\$ 6,919,700	\$ 110,000	\$ 7,029,700

PROGRAM NAME	PROGRAM DATES	FEDERAL CASH	STATE CASH	OTHER CASH	TOTAL OUTSIDE SOURCES	COUNTY CASH	TOTAL PROGRAM SPENDING*
OFFICE OF HOMELAND SECURITY (57)							
COPS Technology Grant	10/01-9/30	\$ 600,000	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000
Emergency Management Performance Grant (EPMG)	07/01-6/30	\$ -	\$ 282,000	\$ -	\$ 282,000	\$ -	\$ 282,000
Interoperable Emergency Communication Grant	09/01-5/31	\$ 1,382,000	\$ -	\$ -	\$ 1,382,000	\$ -	\$ 1,382,000
MEMA Citizen Corp Program	08/01-04/30	\$ -	\$ 8,400	\$ -	\$ 8,400	\$ -	\$ 8,400
MIEMSS Emergency Dispatch Training Grant	10/01-06/30	\$ -	\$ 2,200	\$ -	\$ 2,200	\$ -	\$ 2,200
State Homeland Security Grant (MEMA)	07/01-6/30	\$ -	\$ 264,300	\$ -	\$ 264,300	\$ -	\$ 264,300
UASI-Exercise and Training	09/01-05/31	\$ 125,000	\$ -	\$ -	\$ 125,000	\$ -	\$ 125,000
UASI-Integration of EOC and ECCs Integration-Maintenance	09/01-05/31	\$ 2,033,300	\$ -	\$ -	\$ 2,033,300	\$ -	\$ 2,033,300
UASI-GIS and Data Exchange	09/01-05/31	\$ 550,000	\$ -	\$ -	\$ 550,000	\$ -	\$ 550,000
UASI-Radio Upgrades-9-1-1/EOC Center Upgrades	10/01-9/30	\$ 369,800	\$ -	\$ -	\$ 369,800	\$ -	\$ 369,800
UASI-Mass Evacuation and Care Exercise	09/01-05/31	\$ 600,000	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000
UASI-National Incident Management Systems: NIMS Compliance	09/01-05/31	\$ 135,000	\$ -	\$ -	\$ 135,000	\$ -	\$ 135,000
UASI-Regional Planner	09/01-05/31	\$ 353,100	\$ -	\$ -	\$ 353,100	\$ -	\$ 353,100
UASI-Volunteer and Citizen Corp	09/01-05/31	\$ 241,500	\$ -	\$ -	\$ 241,500	\$ -	\$ 241,500
OFFICE OF HOMELAND SECURITY FY 2014 TOTALS		\$ 6,389,700	\$ 556,900	\$ -	\$ 6,946,600	\$ -	\$ 6,946,600
HEALTH AND HUMAN SERVICES							
DEPARTMENT OF FAMILY SERVICES (37)							
<u>Aging Services Division</u>							
Community Living	07/01-6/30	\$ -	\$ 53,800	\$ -	\$ 53,800	\$ -	\$ 53,800
Foster Grandparent Program	01/01-12/31	\$ 251,100	\$ -	\$ -	\$ 251,100	\$ 40,800	\$ 291,900
Maryland Access Point (MAP)	07/01-06/30	\$ -	\$ 160,000	\$ -	\$ 160,000	\$ -	\$ 160,000
Medicaid Waiver Admin and Case Management	07/01-6/30	\$ 434,300	\$ 434,300	\$ -	\$ 868,600	\$ -	\$ 868,600
Money Follows the Person (MFP)	07/01-6/30	\$ 71,100	\$ 71,100	\$ -	\$ 142,200	\$ -	\$ 142,200
Ombudsman Initiative	07/01-6/30	\$ -	\$ 120,400	\$ -	\$ 120,400	\$ -	\$ 120,400
Retired and Senior Volunteer Program (RSVP)	07/01-6/30	\$ 66,600	\$ -	\$ -	\$ 66,600	\$ 20,000	\$ 86,600
Senior Assisted Housing	07/01-6/30	\$ -	\$ 645,500	\$ -	\$ 645,500	\$ -	\$ 645,500
Senior Care	07/01-06/30	\$ -	\$ 800,000	\$ -	\$ 800,000	\$ -	\$ 800,000
Senior Health Insurance Program	04/01-03/31	\$ 55,400	\$ -	\$ -	\$ 55,400	\$ 13,800	\$ 69,200
Senior Information and Assistance	07/01-6/30	\$ -	\$ 51,100	\$ -	\$ 51,100	\$ -	\$ 51,100
Senior Medicare Patrol	07/01-6/30	\$ 11,900	\$ -	\$ -	\$ 11,900	\$ 1,400	\$ 13,300
Senior Training and Employment	07/01-6/30	\$ 492,600	\$ -	\$ -	\$ 492,600	\$ 29,500	\$ 522,100
State Guardianship	07/01-6/30	\$ -	\$ 50,700	\$ -	\$ 50,700	\$ 57,900	\$ 108,600
Title III-B: Area Agency on Aging	10/01-9/30	\$ 717,900	\$ -	\$ -	\$ 717,900	\$ 145,000	\$ 862,900
Title III-C-1: Nutrition for the Elderly Congregate Meals	10/01-9/30	\$ 816,800	\$ 86,900	\$ 236,800	\$ 1,140,500	\$ 3,500	\$ 1,144,000
Title III-C-2: Nutrition for the Elderly Home Delivered Meals	10/01-9/30	\$ 410,400	\$ 57,900	\$ 73,500	\$ 541,800	\$ 37,400	\$ 579,200
Title III-D: Senior Health Promotion	10/01-9/30	\$ 29,300	\$ -	\$ -	\$ 29,300	\$ 2,900	\$ 32,200
Title III-E: Caregiving	10/01-9/30	\$ 278,900	\$ -	\$ -	\$ 278,900	\$ -	\$ 278,900
Veterans Directed Home and Community Based Services	09/01-08/31	\$ -	\$ 19,400	\$ -	\$ 19,400	\$ -	\$ 19,400
Vulnerable Elderly	07/01-6/30	\$ -	\$ 45,700	\$ -	\$ 45,700	\$ 32,000	\$ 77,700
Aging Services Division Total		\$ 5,636,300	\$ 2,596,800	\$ 310,300	\$ 6,543,400	\$ 384,200	\$ 6,927,600

PROGRAM NAME	PROGRAM DATES	FEDERAL CASH	STATE CASH	OTHER CASH	TOTAL OUTSIDE SOURCES	COUNTY CASH	TOTAL PROGRAM SPENDING*
<u>Children, Youth and Families Division</u>							
Administration-Community Partnership Agreement		\$ -	\$ 259,800	\$ -	\$ 259,800	\$ -	\$ 259,800
Afterschool Program	07/01-6/30	\$ -	\$ 364,900	\$ -	\$ 364,900	\$ -	\$ 364,900
Children In Need of Supervision (CINS) Pilot	07/01-6/30	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000
Disproportionate Minority Contact (DMC)	07/01-6/30	\$ -	\$ 87,000	\$ -	\$ 87,000	\$ -	\$ 87,000
Domestic Violence Prevention		\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
Gang Prevention	07/01-6/30	\$ -	\$ 73,200	\$ -	\$ 73,200	\$ -	\$ 73,200
Healthy Families (MSDE)	07/01-6/30	\$ 180,900	\$ -	\$ -	\$ 180,900	\$ -	\$ 180,900
Home Visiting/Healthy Families	07/01-6/30	\$ -	\$ 305,400	\$ -	\$ 305,400	\$ -	\$ 305,400
Homeless Youth Shelter/Sasha Bruce Youthwork	07/01-06/30	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000
Judy Centers	07/01-06/30	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000
Kinship Care	07/01-6/30	\$ -	\$ 91,300	\$ -	\$ 91,300	\$ -	\$ 91,300
Local Access Mechanism (LAM)	07/01-6/30	\$ -	\$ 212,700	\$ -	\$ 212,700	\$ -	\$ 212,700
Multi-Systemic Therapy-DJS	07/01-6/30	\$ -	\$ 687,100	\$ -	\$ 687,100	\$ -	\$ 687,100
Multi-Systemic Therapy-GOC	07/01-6/30	\$ -	\$ 175,400	\$ -	\$ 175,400	\$ -	\$ 175,400
School Based Health Centers	07/01-6/30	\$ -	\$ 405,900	\$ -	\$ 405,900	\$ -	\$ 405,900
Teen Court	07/01-6/30	\$ -	\$ 60,000	\$ -	\$ 60,000	\$ -	\$ 60,000
Truancy Prevention Initiative	07/01-6/30	\$ -	\$ 130,900	\$ -	\$ 130,900	\$ -	\$ 130,900
Youthbuild	10/01-09/30	\$ 1,008,000	\$ -	\$ -	\$ 1,008,000	\$ -	\$ 1,008,000
Youth Service Bureaus	07/01-6/30	\$ -	\$ 356,200	\$ -	\$ 356,200	\$ -	\$ 356,200
<u>Children, Youth and Families Division Total</u>		\$ 1,388,900	\$ 3,609,800	\$ -	\$ 4,998,700	\$ -	\$ 4,998,700
<u>Mental Health and Disabilities Division</u>							
Administrative Grant	07/01-6/30	\$ -	\$ 834,500	\$ -	\$ 834,500	\$ -	\$ 834,500
Crownsville Project	07/01-6/30	\$ -	\$ 74,300	\$ -	\$ 74,300	\$ -	\$ 74,300
Federal Block Grant	07/01-6/30	\$ 1,338,300	\$ -	\$ -	\$ 1,338,300	\$ -	\$ 1,338,300
Maryland Project Launch	07/01-06/30	\$ -	\$ 600,000	\$ -	\$ 600,000	\$ -	\$ 600,000
Mental Health Services Grant	07/01-6/30	\$ -	\$ 1,431,100	\$ -	\$ 1,431,100	\$ -	\$ 1,431,100
PATH Program	07/01-6/30	\$ 116,300	\$ -	\$ -	\$ 116,300	\$ -	\$ 116,300
Shelter Plus Care	07/01-6/30	\$ 617,000	\$ -	\$ -	\$ 617,000	\$ -	\$ 617,000
<u>Mental Health and Disabilities Administration Total</u>		\$ 2,071,600	\$ 2,939,900	\$ -	\$ 5,011,500	\$ -	\$ 5,011,500
DEPARTMENT OF FAMILY SERVICES FY 2014 TOTALS		\$ 7,096,800	\$ 9,146,500	\$ 310,300	\$ 16,553,600	\$ 384,200	\$ 16,937,800
DEPARTMENT OF SOCIAL SERVICES (93)							
<u>Family Investment Division</u>							
Customer Incentive	07/01-6/30	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
Family Investment Administration (FIA) Temporary Administrative Support	07/01-6/30	\$ -	\$ 195,800	\$ -	\$ 195,800	\$ -	\$ 195,800
Family Investment Plan (FIP) Demonstration Project	07/01-6/30	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -	\$ 200,000
Food Stamp Employment and Training/Able Bodied Adults Without Dependents Supplemental Nutrition Assistance Program ((FSET/ABAWD/SNAP)	10/01-9/30	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000
Foster Youth Employment Program	07/01-6/30	\$ 104,600	\$ -	\$ -	\$ 104,600	\$ -	\$ 104,600
Non-Custodial Program	07/01-6/30	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ 150,000
Welfare Reform-Work Opportunities	07/01-6/30	\$ 4,966,300	\$ -	\$ -	\$ 4,966,300	\$ -	\$ 4,966,300
<u>Family Investment Division Total</u>		\$ 5,535,900	\$ 345,800	\$ -	\$ 5,881,700	\$ -	\$ 5,881,700

PROGRAM NAME	PROGRAM DATES	FEDERAL CASH	STATE CASH	OTHER CASH	TOTAL OUTSIDE SOURCES	COUNTY CASH	TOTAL PROGRAM SPENDING*
Community Services Division							
Child and Adult Food Care Program	10/01-9/30	\$ -	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ 80,000
Emergency and Transitional Housing Services	07/01-6/30	\$ -	\$ 240,000	\$ -	\$ 240,000	\$ -	\$ 240,000
Emergency Food and Shelter (FEMA)	10/01-9/30	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000
Emergency Food Assistance (TEFAP)	10/01-9/30	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ 65,000
Maryland Emergency Food Program	07/01-6/30	\$ -	\$ 20,000	\$ -	\$ 20,000	\$ -	\$ 20,000
Office of Home Energy Programs (MEAP & EUSP)	07/01-6/30	\$ 824,400	\$ -	\$ -	\$ 824,400	\$ -	\$ 824,400
Permanent Housing Program for People with Disabilities	06/12-5/13	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000
Service Linked Housing	07/01-6/30	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000
Summer Food Program	10/01-9/30	\$ 765,000	\$ -	\$ -	\$ 765,000	\$ -	\$ 765,000
Transitional Center for Men	10/01-9/30	\$ 117,000	\$ -	\$ -	\$ 117,000	\$ -	\$ 117,000
Transitional Housing Program	08/12-7/13	\$ 1,550,000	\$ -	\$ -	\$ 1,550,000	\$ -	\$ 1,550,000
Women's Services	07/01-6/30	\$ -	\$ 143,100	\$ -	\$ 143,100	\$ -	\$ 143,100
Community Services Division Total		\$ 3,971,400	\$ 583,100	\$ -	\$ 4,554,500	\$ -	\$ 4,554,500
Child and Adult Welfare Division							
Child Advocacy Center Closed Circuit Television and Recording Project	10/01-9/30	\$ -	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ 30,000
Child Advocacy Support Services	10/01-9/30	\$ -	\$ 12,000	\$ -	\$ 12,000	\$ -	\$ 12,000
Child Protective Services Resolution Plan	07/01-6/30	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ -	\$ 300,000
Interagency Family Preservation	07/01-6/30	\$ -	\$ 1,065,000	\$ -	\$ 1,065,000	\$ -	\$ 1,065,000
Krieger Strengthening Family Coping Resources	01/31-12/31	\$ -	\$ 10,500	\$ -	\$ 10,500	\$ -	\$ 10,500
Child and Adult Welfare Division Total		\$ -	\$ 1,417,500	\$ -	\$ 1,417,500	\$ -	\$ 1,417,500
DEPARTMENT OF SOCIAL SERVICES FY 2014 TOTALS		\$ 9,507,300	\$ 2,346,400	\$ -	\$ 11,853,700	\$ -	\$ 11,853,700
HEALTH DEPARTMENT (70)							
Division of Addictions and Mental Health							
Addictions Treatment Block Grant	07/01-6/30	\$ -	\$ 9,069,900	\$ 1,686,900	\$ 10,756,800	\$ 105,000	\$ 10,861,800
Drug and Alcohol Prevention	07/01-6/30	\$ 489,200	\$ -	\$ -	\$ 489,200	\$ -	\$ 489,200
Federal Fund Treatment Grant	07/01-6/30	\$ 1,388,600	\$ -	\$ -	\$ 1,388,600	\$ -	\$ 1,388,600
HIDTA Grant	01/01-09/30	\$ 156,200	\$ -	\$ -	\$ 156,200	\$ -	\$ 156,200
Integration of Sexual Health in Recovery	07/01-6/30	\$ -	\$ 48,000	\$ -	\$ 48,000	\$ -	\$ 48,000
Maryland Strategic Prevention Framework	07/01-6/30	\$ 69,500	\$ -	\$ -	\$ 69,500	\$ -	\$ 69,500
OASIS Youth Program	07/01-6/30	\$ -	\$ 94,300	\$ 18,000	\$ 112,300	\$ 111,400	\$ 223,700
Operation Safe Kids	07/01-6/30	\$ -	\$ 350,000	\$ -	\$ 350,000	\$ -	\$ 350,000
Project Safety Net	07/01-6/30	\$ -	\$ 1,464,600	\$ -	\$ 1,464,600	\$ -	\$ 1,464,600
Recovery Housing for Women	07/01-6/30	\$ -	\$ 426,200	\$ -	\$ 426,200	\$ -	\$ 426,200
Tobacco Implementation Project	07/01-6/30	\$ -	\$ 200,100	\$ -	\$ 200,100	\$ -	\$ 200,100
Division of Addictions and Mental Health Totals		\$ 2,103,500	\$ 11,653,100	\$ 1,704,900	\$ 15,461,500	\$ 216,400	\$ 15,677,900
Division of Adult and Geriatric Health							
Cancer Diagnosis and Treatment	07/01-6/30	\$ -	\$ 228,300	\$ -	\$ 228,300	\$ -	\$ 228,300
Cancer Outreach Diagnosis and Case Management	07/01-6/30	\$ -	\$ 171,900	\$ -	\$ 171,900	\$ -	\$ 171,900
CDC Breast & Cervical Cancer	07/01-6/30	\$ -	\$ 224,600	\$ -	\$ 224,600	\$ -	\$ 224,600
Colorectal Cancer Prevention Education and Screening	07/01-6/30	\$ -	\$ 809,200	\$ -	\$ 809,200	\$ -	\$ 809,200
General Medical Assistance Transportation	07/01-6/30	\$ 2,370,700	\$ 2,370,700	\$ -	\$ 4,741,400	\$ -	\$ 4,741,400
Geriatric Evaluation and Review Services (STEPS/AERS)	07/01-6/30	\$ -	\$ 10,400	\$ 652,800	\$ 663,200	\$ -	\$ 663,200
Maryland Million Hearts Program		\$ -	\$ 195,000	\$ -	\$ 195,000	\$ -	\$ 195,000
Division of Adult & Geriatric Health Totals		\$ 2,370,700	\$ 4,010,100	\$ 652,800	\$ 7,033,600	\$ -	\$ 7,033,600
Division of Environmental Health							
Bay Restoration (Septic) Fund	07/01-6/30	\$ -	\$ 164,000	\$ -	\$ 164,000	\$ -	\$ 164,000
Cities Readiness Initiatives (CRI)	07/01-6/30	\$ 168,500	\$ -	\$ -	\$ 168,500	\$ -	\$ 168,500
FDA Voluntary Retail Food Regulatory Program	07/01-6/30	\$ 2,500	\$ -	\$ -	\$ 2,500	\$ -	\$ 2,500
Medical Reserve Corps Outreach	07/01-6/30	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ 5,000
Public Health Emergency Preparedness (10 month)	07/01-6/30	\$ 613,900	\$ -	\$ -	\$ 613,900	\$ -	\$ 613,900
Division of Environmental Health Totals		\$ 784,900	\$ 164,000	\$ 5,000	\$ 953,900	\$ -	\$ 953,900

PROGRAM NAME	PROGRAM DATES	FEDERAL CASH	STATE CASH	OTHER CASH	TOTAL OUTSIDE SOURCES	COUNTY CASH	TOTAL PROGRAM SPENDING*
<u>Division of Epidemiology</u>							
AIDS Case Management	07/01-6/30	\$ 93,100	\$ -	\$ -	\$ 93,100	\$ -	\$ 93,100
Expanded HIV Testing	07/01-6/30	\$ 336,500	\$ -	\$ -	\$ 336,500	\$ -	\$ 336,500
Hepatitis B Prevention	07/01-6/30	\$ 67,500	\$ -	\$ -	\$ 67,500	\$ -	\$ 67,500
HIV Partner Services	07/01-6/30	\$ 329,100	\$ -	\$ -	\$ 329,100	\$ -	\$ 329,100
HIV Prevention Services	07/01-6/30	\$ 826,100	\$ -	\$ -	\$ 826,100	\$ -	\$ 826,100
Ryan White Title I/Part A & MAI	03/01-2/28	\$ 2,445,600	\$ -	\$ -	\$ 2,445,600	\$ -	\$ 2,445,600
Ryan White Title II/Part B	07/01-6/30	\$ 1,942,400	\$ -	\$ -	\$ 1,942,400	\$ -	\$ 1,942,400
STD Caseworker	07/01-6/30	\$ 325,500	\$ -	\$ -	\$ 325,500	\$ -	\$ 325,500
TB Control Cooperative Agreement	07/01-6/30	\$ 267,300	\$ -	\$ -	\$ 267,300	\$ -	\$ 267,300
TB Refugee	07/01-6/30	\$ 281,100	\$ -	\$ -	\$ 281,100	\$ -	\$ 281,100
<u>Division of Epidemiology & Disease Control Totals</u>		\$ 6,914,200	\$ -	\$ -	\$ 6,914,200	\$ -	\$ 6,914,200
<u>Office of the Health Officer</u>							
Health Enterprise Zones	01/01-12/31	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
Local Health Improvement Planning	01/01-12/31	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000
Ryan White HIV/AIDS Treatment Modification Act-Part A & Minority AIDS Initiative)	03/31-02/28	\$ 7,698,700	\$ -	\$ -	\$ 7,698,700	\$ -	\$ 7,698,700
<u>Health Officer Totals</u>		\$ 7,698,700	\$ 1,600,000	\$ -	\$ 9,298,700	\$ -	\$ 9,298,700
<u>Division of Maternal and Child Health</u>							
Abstinence Education	07/01-6/30	\$ -	\$ 200,000	\$ -	\$ 200,000	\$ -	\$ 200,000
Administrative Care Coordination Grant-Ombudsman	07/01-6/30	\$ 540,500	\$ 540,500	\$ -	\$ 1,081,000	\$ -	\$ 1,081,000
Babies Born Healthy	07/01-6/30	\$ -	\$ 127,400	\$ -	\$ 127,400	\$ -	\$ 127,400
Crenshaw Perinatal	07/01-6/30	\$ -	\$ 78,600	\$ -	\$ 78,600	\$ -	\$ 78,600
Dental Sealant-Deamonte Driver Van	07/01-6/30	\$ -	\$ 180,000	\$ -	\$ 180,000	\$ -	\$ 180,000
Family Planning Supplies	07/01-6/30	\$ -	\$ 58,000	\$ -	\$ 58,000	\$ -	\$ 58,000
Healthy Teens/Young Adults	07/01-6/30	\$ -	\$ 549,500	\$ -	\$ 549,500	\$ -	\$ 549,500
High Risk Infant	07/01-6/30	\$ 117,600	\$ -	\$ -	\$ 117,600	\$ -	\$ 117,600
HIV Prevention Integration	10/01-9/30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Immunization Action Grant	07/01-6/30	\$ 204,900	\$ -	\$ -	\$ 204,900	\$ -	\$ 204,900
Improved Pregnancy Outcome (IPO)	07/01-6/30	\$ 60,200	\$ 92,000	\$ -	\$ 152,200	\$ -	\$ 152,200
Infants and Toddlers Program (Part C and County Funds)	07/01-6/30	\$ 708,600	\$ -	\$ -	\$ 708,600	\$ 174,000	\$ 882,600
Infants and Toddlers Program (Carryover)	07/01-6/30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Infants and Toddlers Part B	07/01-6/30	\$ 266,800	\$ -	\$ -	\$ 266,800	\$ -	\$ 266,800
Infants and Toddlers-MA Reimbursements	07/01-6/30	\$ -	\$ -	\$ 617,500	\$ 617,500	\$ -	\$ 617,500
Infants and Toddlers-State	07/01-6/30	\$ -	\$ 1,148,600	\$ -	\$ 1,148,600	\$ -	\$ 1,148,600
Infants and Toddlers Part B 619	07/01-6/30	\$ -	\$ 9,000	\$ -	\$ 9,000	\$ -	\$ 9,000
Lead Paint Poisoning Outreach	07/01-6/30	\$ 57,300	\$ -	\$ -	\$ 57,300	\$ -	\$ 57,300
MCHP Eligibility Determination-PWC	07/01-6/30	\$ 2,017,900	\$ -	\$ -	\$ 2,017,900	\$ -	\$ 2,017,900
Minority Infant Mortality Reduction	07/01-6/30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Oral Health Clinical Care	07/01-6/30	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000
Personal Responsibility Education	07/01-6/30	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ 100,000
Reproductive Health	07/01-6/30	\$ 173,400	\$ 353,500	\$ 81,800	\$ 608,700	\$ -	\$ 608,700
Women, Infants & Children (WIC)	07/01-6/30	\$ 2,400,000	\$ -	\$ -	\$ 2,400,000	\$ -	\$ 2,400,000
WIC Breast Feeding Peer Counseling	07/01-6/30	\$ 176,600	\$ -	\$ -	\$ 176,600	\$ -	\$ 176,600
<u>Division of Maternal & Child Health Totals</u>		\$ 6,723,800	\$ 3,487,100	\$ 699,300	\$ 10,910,200	\$ 174,000	\$ 11,084,200
HEALTH DEPARTMENT FY 2014 TOTALS		\$ 26,595,800	\$ 20,914,300	\$ 3,062,000	\$ 50,572,100	\$ 390,400	\$ 50,962,500

PROGRAM NAME	PROGRAM DATES	FEDERAL CASH	STATE CASH	OTHER CASH	TOTAL OUTSIDE SOURCES	COUNTY CASH	TOTAL PROGRAM SPENDING*
HOUSING AND COMMUNITY DEVELOPMENT (78)							
Community Development Block Grant (CDBG)*	10/01-9/30	\$ 4,225,500	\$ -	\$ -	\$ 4,225,500	\$ -	\$ 4,225,500
Conventional Public Housing	10/01-9/30	\$ 1,035,000	\$ -	\$ 1,255,700	\$ 2,290,700	\$ -	\$ 2,290,700
Coral Gardens	10/01-9/30	\$ -	\$ -	\$ 100,300	\$ 100,300	\$ -	\$ 100,300
Emergency Solutions Grant (ESG)**	10/01-9/30	\$ 472,600	\$ -	\$ -	\$ 472,600	\$ -	\$ 472,600
HOME (Home Investment Partnership)	10/01-9/30	\$ 1,499,100	\$ -	\$ -	\$ 1,499,100	\$ -	\$ 1,499,100
Homeownership - Marcy Avenue	10/01-9/30	\$ -	\$ -	\$ 4,700	\$ 4,700	\$ -	\$ 4,700
Housing Opportunities for Persons with AIDS (HOPWA)	10/01-9/30	\$ 2,619,500	\$ -	\$ -	\$ 2,619,500	\$ -	\$ 2,619,500
National Mortgage Settlement	10/01-9/30	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000
Neighborhood Conservation Initiative	07/01-06/30/14	\$ 367,500	\$ -	\$ -	\$ 367,500	\$ -	\$ 367,500
Public Housing Modernization/Capital Fund	10/01-9/30	\$ 391,400	\$ -	\$ -	\$ 391,400	\$ -	\$ 391,400
Rental Allowance Program	07/01-6/30	\$ -	\$ 224,400	\$ -	\$ 224,400	\$ -	\$ 224,400
Rollingcrest Village	10/01-9/30	\$ 153,000	\$ -	\$ 142,400	\$ 295,400	\$ -	\$ 295,400
Section 8 Housing Choice Voucher (HCV)	10/01-9/30	\$ 73,823,400	\$ -	\$ -	\$ 73,823,400	\$ -	\$ 73,823,400
Section 8 Moderate Rehabilitation	10/01-9/30	\$ 2,086,000	\$ -	\$ -	\$ 2,086,000	\$ -	\$ 2,086,000
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT FY 2014 TOTALS		\$ 86,673,000	\$ 4,224,400	\$ 1,503,100	\$ 92,400,500	\$ -	\$ 92,400,500
NON-DEPARTMENTAL							
Private Partnership Initiative		\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 1,000,000
Unanticipated Grant Awards/Interim Appropriations		\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 4,000,000
NON-DEPARTMENTAL FY 2014 TOTALS		\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ 5,000,000
TOTAL FY 2014 GRANTS		\$ 146,622,200	\$ 47,851,700	\$ 10,065,200	\$ 204,539,100	\$ 1,977,200	\$ 206,516,300

*Total Program Spending represents the total of County Cash and Total Outside Sources

CONSOLIDATED GRANT EXPENDITURES

PROGRAM NAME	FY 2012 ACTUAL	FY 2013 APPROVED	FY 2013 ESTIMATED	FY 2014 APPROVED	\$ CHANGE FY13-FY14	% CHANGE FY13-FY14
<u>GENERAL GOVERNMENT</u>						
OFFICE OF COMMUNITY RELATIONS TOTALS	\$ 79,872	\$ 130,000	\$ 128,200	\$ 339,500	\$ 209,500	161.2%
<u>COURTS</u>						
CIRCUIT COURT TOTALS	\$ 3,161,680	\$ 3,107,500	\$ 2,751,200	\$ 3,136,800	\$ 29,300	0.9%
<u>CRIMINAL/CIVIL JUSTICE</u>						
OFFICE OF THE STATE'S ATTORNEY TOTALS	\$ 803,482	\$ 1,155,200	\$ 830,700	\$ 1,249,900	\$ 94,700	8.2%
OFFICE OF THE SHERIFF TOTALS	\$ 3,200,582	\$ 2,998,000	\$ 3,220,200	\$ 3,944,600	\$ 946,600	31.6%
DEPARTMENT OF CORRECTIONS TOTALS	\$ 246,407	\$ 665,100	\$ 682,100	\$ 782,100	\$ 117,000	17.6%
<u>PUBLIC WORKS & ENVIRONMENTAL RESOURCES</u>						
DEPARTMENT OF PUBLIC WORKS & TRANSPORTATION TOTALS	\$ 1,458,586	\$ 1,269,000	\$ 269,100	\$ 619,000	\$ (650,000)	-51.2%
DEPARTMENT OF ENVIRONMENTAL RESOURCES TOTALS	\$ 1,643,995	\$ 35,000	\$ -	\$ 643,400	\$ 608,400	1738.3%
<u>PUBLIC SAFETY</u>						
POLICE DEPARTMENT TOTALS	\$ 6,113,282	\$ 4,575,900	\$ 7,936,900	\$ 4,670,200	\$ 94,300	2.1%
FIRE/EMS DEPARTMENT TOTALS	\$ 2,761,961	\$ 5,739,500	\$ 4,705,200	\$ 7,029,700	\$ 1,290,200	22.5%
VOLUNTEER FIRE TOTALS	\$ 1,104,342	\$ 1,141,100	\$ 1,137,400	\$ -	\$ (1,141,100)	-100.0%
OFFICE OF HOMELAND SECURITY TOTALS	\$ 2,094,190	\$ 5,152,700	\$ 5,367,600	\$ 6,946,600	\$ 1,793,900	34.8%
<u>HUMAN SERVICES</u>						
DEPARTMENT OF FAMILY SERVICES TOTALS	\$ 14,320,176	\$ 13,979,800	\$ 14,914,000	\$ 16,937,800	\$ 2,958,000	21.2%
DEPARTMENT OF SOCIAL SERVICES TOTALS	\$ 11,514,245	\$ 15,332,700	\$ 11,761,300	\$ 11,853,700	\$ (3,479,000)	-22.7%
HEALTH DEPARTMENT TOTALS	\$ 49,443,728	\$ 48,008,400	\$ 54,927,200	\$ 50,962,500	\$ 2,954,100	6.2%
DEPARTMENT OF HOUSING & COMMUNITY DEVELOPMENT TOTALS**	\$ 94,267,486	\$ 88,033,100	\$ 90,985,100	\$ 92,400,500	\$ 4,367,400	5.0%
NON-DEPARTMENTAL TOTAL	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ -	0.0%
TOTAL GRANTS	\$ 192,214,014	\$ 196,323,000	\$ 204,616,200	\$ 206,516,300	\$ 10,193,300	5.2%
*Total Program Spending is the total of County Cash and Total Outside Sources.						
** Department of Housing and Development totals include anticipated grant revenues to be administered by the Housing Authority						

INDUSTRIAL DEVELOPMENT AUTHORITY

MISSION AND SERVICES

The Industrial Development Authority of Prince George's County (IDA) is a public building authority through which the County can provide physical facilities on a timely and cost effective basis. The County enters into long-term leases with the IDA. Joint lease agreements between IDA and the State or other governmental entities are formed in order to meet its continuing space needs.

The Authority was established pursuant to the Maryland Economic Development Revenue Bond Act and operates on a non-profit basis. It issues tax exempt bonds to finance public building projects approved by the County Executive and the County Council. These borrowings are secured by leases with participating public entities. The Authority now serves as a concurrent financing structure with the Prince George's County Revenue Authority. Both authorities share the same Board of Directors.

Through a cooperative agreement with the State, the IDA completed development of the expanded Prince George's Justice Center Complex. This facility, which opened in 1992, provides space for the Circuit Court and other criminal justice programs in Upper Marlboro. The Authority also provided financing for the State's District Court facility in Hyattsville, which became operational in 1996. The IDA issued \$22.1 million of subordinate lease revenue bonds in August 2003 to finance the construction and equipping of an expansion of the original Upper Marlboro Justice Center. The four-story expansion is approximately 90,000 square feet and is inter-connected to the Marbury Wing. The expansion space will be leased to the County for use as a courthouse and multi-service center. In December 2009, the IDA issued \$23.9 million of taxable lease revenue bonds for the Upper Marlboro Courthouse Duvall Wing Restoration project. The bonds financed the costs of the reconstruction, rehabilitation and repair of the building. The Duvall Wing consists of a five-story building that comprises a total of 151,000 square feet.

FY 2014 BUDGET SUMMARY

INDUSTRIAL DEVELOPMENT AUTHORITY	
	<u>FY 2014 Approved</u>
Justice Center and Expansion Debt Service	5,832,900
Duvall Wing Property Lease Payment	2,034,900
Total - Debt Service	\$ 7,867,800
County Contribution for Bond Administrative Expenses	49,100
TOTAL - INDUSTRIAL DEVELOPMENT AUTHORITY	\$ 7,916,900

INDUSTRIAL DEVELOPMENT AUTHORITY

In FY 2014, the County provides \$7.9 million for debt service payments and \$49,100 for bond-related administrative expenses associated with the management of the IDA. This includes payments for the Prince George's County Justice Center and expansion and Upper Marlboro Courthouse Duvall Wing Restoration project. The State pays a portion of debt service on the Justice Center and Expansion at \$2.3 million annually.

The County has entered into a lease with the State to recover costs associated with maintenance and operations of the space occupied by State offices. This reimbursement is shown as a recovery in the section entitled Expenditure Recoveries – Leases/Utilities, included in the Non-Departmental section of this document.

THE WASHINGTON SUBURBAN TRANSIT COMMISSION

The Washington Suburban Transit Commission (WSTC) is a bi-county agency that provides planning and oversight for mass transit services in Montgomery and Prince George's counties. The seven-member commission is composed of two representatives from each county, two members appointed by the Governor of Maryland and the Maryland Secretary of Transportation, or a designee.

The WSTC has the legal authority to levy a property tax in each county to support mass transit services, as well as associated debt service and administrative costs. For Prince George's County, this tax levy, combined with State and Federal aid, fares and other revenues, funds a variety of regional transit services, local bus service and para-transit service. Para-transit service includes the County's special services for senior and disabled citizens. The Washington Metropolitan Area Transit Authority (WMATA) provides the regional rail and bus services. The Prince George's County Department of Public Works and Transportation and private companies provide local bus and para-transit services. Mass transit is capital intensive. Therefore, debt service costs also make up a substantial share of WSTC - related costs.

The WSTC tax rate for FY 2014 will remain at \$0.026 per \$100 of assessed value for real property and \$0.065 per \$100 of assessed value for personal property.

REVENUE AUTHORITY

MISSION AND SERVICES

Mission - The Revenue Authority provides community outreach, collections services and enforcement services to Prince George's County residents in order to protect the safety and vitality of the County.

Core Services -

- Automated vehicular management services
- Parking services

Strategic Focus in FY 2014 -

The agency's top priorities in FY 2014 are:

- Decrease the number of speed-related car incidents on County roadways through the enforcement of automated speed enforcement citations
- Decrease the number of car incidents at County intersections through the enforcement of Red Light traffic violation citations
- Decrease the percentage of parking citations unpaid after 90 days by training parking enforcement staff on citation procedures to reduce voided citations

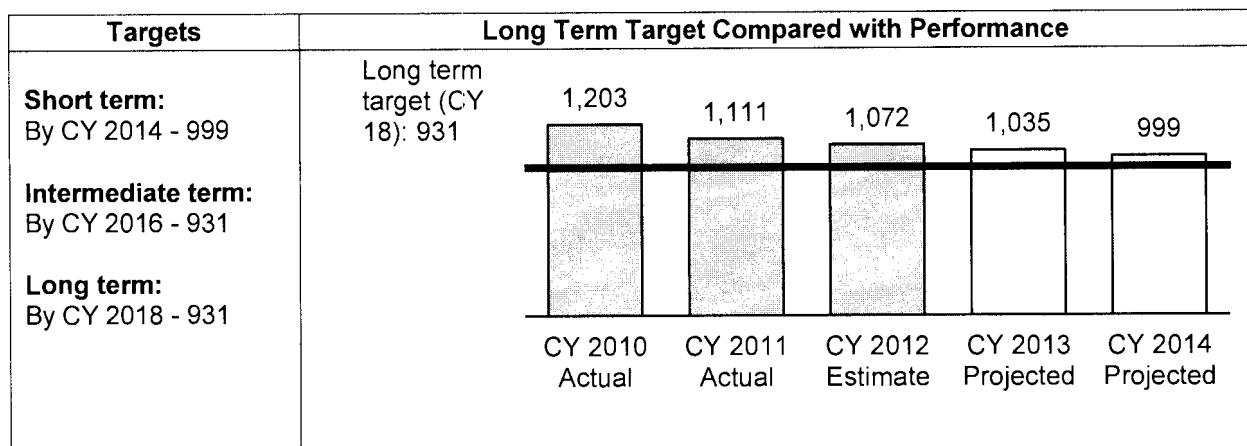
FY 2014 BUDGET SUMMARY

The FY 2014 approved budget for the Revenue Authority is \$25.8 million, a decrease of \$17.7 million or 40.7% under the FY 2013 approved budget. The decrease is primarily due to a sharp decline in automated speed enforcement revenues. In FY 2014, the contribution to the County is \$2.5 million, an increase of \$0.5 million from FY 2013.

SERVICE DELIVERY PLAN AND PERFORMANCE

GOAL 1 – To provide traffic enforcement services to patrons, business owners and residents of Prince George's County in order to protect the quality of life.

Objective 1.1 - Decrease the number of speed-related car incidents on County roadways through the enforcement of automated speed enforcement citations.



REVENUE AUTHORITY

Trend and Analysis - The Authority works with the Police Department and the Department of Public Works and Transportation in the administration of the Automated Speed Enforcement (ASE) program. The vendor is currently responsible for collection of ASE fines. The number of ASE cameras increased to its full complement of 72 at the beginning of FY 2013. The number of events at camera locations in FY 2013 increased due to the addition of 17 cameras, but is expected to decrease in FY 2014 as consumers change behavior. The ASE program will rotate these 72 mobile cameras to cover 143 different school and institution zones. Before the ASE program, the average speed limit compliance at seven selected County roads was 20%. After implementation the speed limit compliance jumped to 67%. These roads include Brandywine Road at Brandywine Elementary, Largo Road at St. Mary's of the Assumption School, Laurel Bowie Road at Deerfield Elementary, Oxon Hill Road at John Hanson Montessori School, Piscataway Road at St. Mary's School of Piscataway, Riggs Road at Cesar Chavez Elementary School and Woodyard Road at James Madison Middle School. (Historical data, in some cases, is unavailable.)

Performance Measures -

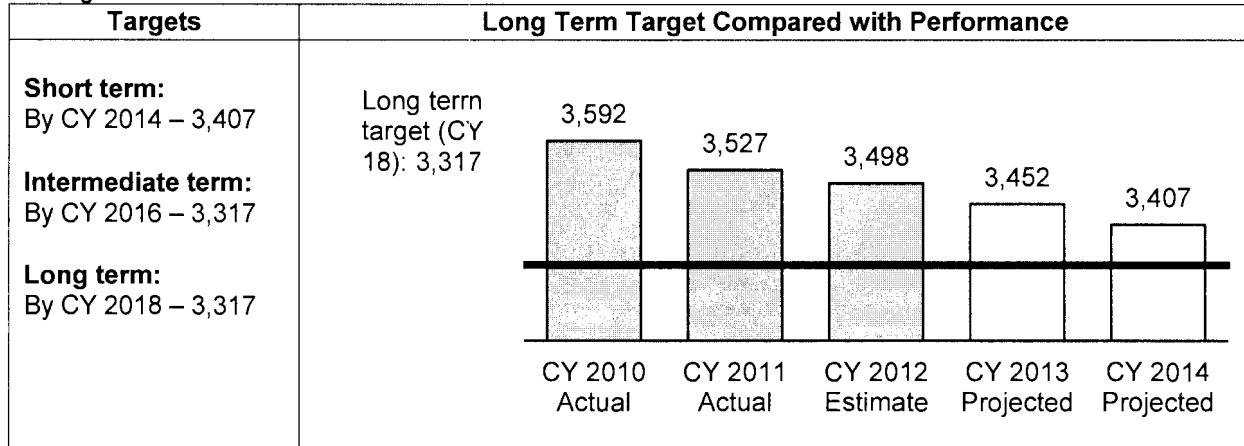
Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Number of ASE staff (including PT)			59	43	43
Number of ASE cameras			55	75	75
Workload, Demand and Production (output)					
Total speed events at camera locations			347,262	367,368	282,528
Total potential revenues			\$13,890,480	\$14,694,720	\$11,301,120
Efficiency					
Total revenues collected			\$8,729,859	\$12,641,383	\$9,600,000
Total payment to the vendor			\$3,273,697	\$5,500,000	\$3,600,000
Total transfer to the County			\$5,114,295	\$9,400,000	\$5,586,000
Total events per camera			6,314	4,898	3,767
Quality					
Collection rate			62.8%	86.0%	84.9%
Impact (outcome)					
Number of speed-related car incidents on County roadways [Based on CY]	1,203	1,111	1,072	1,035	999

Strategies to Accomplish the Objective -

- **Strategy 1.1.1** - Increase the number and rotation of speed cameras
- **Strategy 1.1.2** - Produce brochures, flyers, etc. to educate the citizens
- **Strategy 1.1.3** - Partner with the Police Department and Department of Public Works and Transportation

REVENUE AUTHORITY

Objective 1.2 - Decrease the number of car incidents at County intersections through the enforcement of red light traffic violation citations.



Trend and Analysis - The Authority works with the Police Department and the Department of Public Works and Transportation in the administration of the red light program. The number of paid red light citations are holding steady as the number of intersection car accidents falls. The vendor is currently responsible for collecting red light violation fines. The Authority advised that it wishes to increase the number of operational red light cameras to 75 and is currently exploring placing cameras on school buses. The Authority further advised that the number of cameras will likely increase beginning in FY 2014 by approximately four cameras per month. The number of events at camera locations will likely increase due to the addition of cameras in FY 2014. (Historical data, in some cases, is unavailable.)

REVENUE AUTHORITY

Performance Measures -

Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Number of Red Light Program staff (FT)	2	2	2	2	2
Number of red light cameras operational	25	23	25	25	50
Workload, Demand and Production (output)					
Number of violations approved	51,437	49,514	46,970	41,750	46,078
Total potential revenues	\$3,857,775	\$3,713,550	\$3,522,750	\$3,131,250	\$3,455,850
Efficiency					
Number of violations per staff member	25,719	24,757	23,485	20,875	23,039
Number of violations per camera	2,057	2,153	1,879	1,670	922
Total revenues collected		\$3,150,486	\$2,830,832	\$2,439,332	\$2,763,932
Total payment to the vendor		\$1,999,067	\$1,841,261	\$1,999,067	\$1,999,067
Quality					
Number of paid red light citations		38,893	39,342	37,000	38,412
Impact (outcome)					
Number of car incidents at County intersections [Based on CY]	3,592	3,527	3,498	3,452	3,407

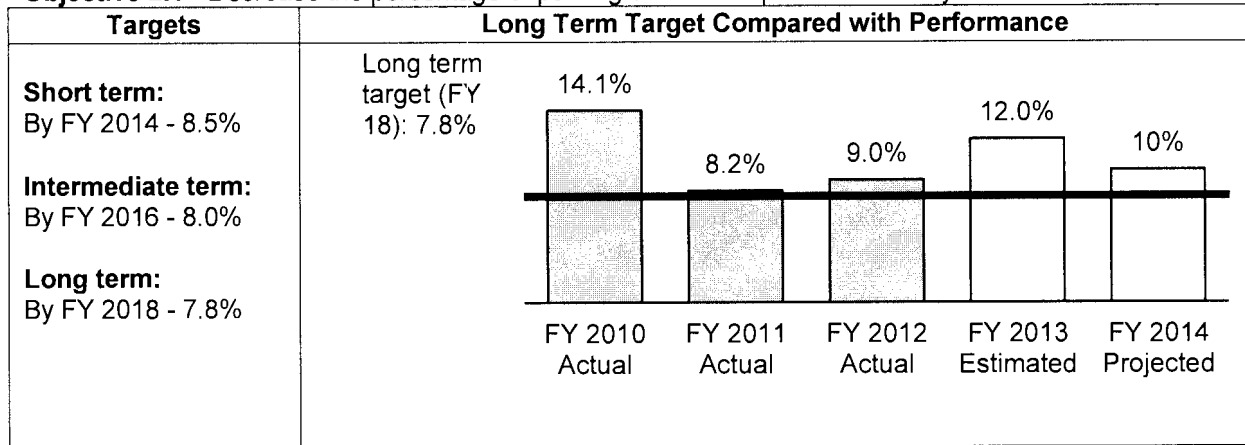
Strategies to Accomplish the Objective -

- **Strategy 1.2.1** - Produce brochures, flyers, etc. to educate the citizens
- **Strategy 1.2.2** - Partner with the Police Department and the Department of Public Works and Transportation

REVENUE AUTHORITY

GOAL 2 – To provide parking enforcement services to patrons, business owners and residents of Prince George’s County.

Objective 2.1 - Decrease the percentage of parking citations unpaid after 90 days.



Trend and Analysis - The Authority advised that CB-40-2011, which was adopted November 15, 2011, authorizes a license plate-based digital parking permit program in neighborhoods where 60% of the homeowners and leaseholders agree to the program. The digital parking permit program became available beginning in April 2012. The Authority further advised that it intends to campaign for more neighborhoods to implement the digital parking permit program. (Historical data, in some cases, is unavailable.)

REVENUE AUTHORITY

Performance Measures -

Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Parking Enforcement staff (FT)	12	13	14	14	14
Parking Enforcement staff (On-Call/PT)	18	20	25	25	25
Total Parking Enforcement staff	30	33	39	39	39
Workload, Demand and Production (output)					
Number of parking fines issued	129,138	94,403	82,359	85,800	87,521
Efficiency					
Number of paid parking fines		24,269	34,652	44,000	34,307
Number voided	16,788	15,010	6,543	10,296	10,616
Quality					
Issued fine potential revenue			\$5,312,409	\$8,800,000	\$7,056,205
Collected fine revenue		\$2,980,480	\$3,987,311	\$2,800,000	\$3,255,930.36
Percentage of citations voided or acquitted in court	13.0%	15.9%	8.8%	12.0%	12.2%
Impact (outcome)					
Percentage of fines paid		26%	42%	51%	40%
Percentage of \$ fines collected			75%	32%	53%
Number of citations outstanding after 90 days	15,841	6,510	6,823	17,200	10,178
Percentage of citations outstanding after 90 days	14.1%	8.2%	9.0%	12.0%	10%

Strategies to Accomplish the Objective -

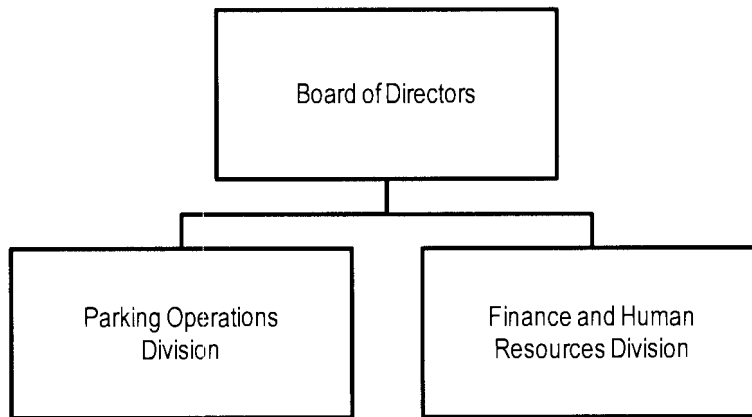
- **Strategy 2.1.1** - Train parking enforcement staff on citation procedures

FY 2013 KEY ACCOMPLISHMENTS

- Hired a dedicated IT Network Engineer in October 2012
- Implemented a cloud server for redundancy by June 2013

REVENUE AUTHORITY

ORGANIZATION CHART



REVENUE AUTHORITY

FY 2014 OPERATING BUDGET

REVENUE

Facilities Operating Income		13,656,800
Enforcement		9,600,000
Interest Income		15,800
Use of Fund Balance		2,500,000
TOTAL REVENUE	\$	25,772,600

EXPENDITURE

Operating Expenses

Facilities Operating Expenses	\$	13,781,900
Reserve for Maintenance and Special Projects		2,674,500
<i>SUBTOTAL - OPERATING EXPENSES</i>	\$	16,456,400

Administrative Expenses

Compensation and Benefits	\$	4,566,200
Operating Supplies and Expenses		2,250,000
Capital Outlay		-
<i>SUBTOTAL - ADMINISTRATIVE EXPENSES</i>	\$	6,816,200

Other Expenses

Payment to the County	\$	2,500,000
TOTAL EXPENDITURE	\$	25,772,600

REDEVELOPMENT AUTHORITY

MISSION AND SERVICES

Mission - The Redevelopment Authority will operate with a specific focus on the development and preservation of workforce/affordable housing near transit centers, and on mixed income, mixed use and mixed tenure projects in targeted communities.

Core Services -

- Homeownership assistance
- Neighborhood stabilization
- Infill development
- Mixed-income housing

Strategic Focus in FY 2014 -

The Redevelopment Authority's top priorities in FY 2014 are:

- Decrease the impact of foreclosures countywide
- Redevelop multiple infill sites
- Increase homeownership opportunities for existing and potential County residents in Transit Oriented Development (TOD) and Transforming Neighborhoods Initiative (TNI) areas

FY 2014 BUDGET SUMMARY

The FY 2014 approved budget for the Redevelopment Authority is \$235,000, a decrease of \$123,100 or 34.4% under the FY 2013 approved budget.

Budgetary Changes -

FY 2013 APPROVED BUDGET	\$358,100
Reduction in Board Member expenses	(\$300)
Reduction in expenses for Palmer Park Project	(\$400)
Reduction in office supplies and administrative supplies	(\$3,700)
Reduction in contractual services	(\$18,200)
Reduction in legal services and auditing contracts	(\$100,500)
FY 2014 APPROVED BUDGET	\$235,000

SERVICE DELIVERY PLAN AND PERFORMANCE

Goal 1 - Develop mixed-income, mixed use, mixed communities to improve the County's tax base

Objective 1.1 - Increase the number of new in-fill projects in support of developing more mixed-income, mixed use, mixed tenure communities.

Targets	Long Term Target Compared with Performance																		
<p>Short term: By FY 2014 - 10</p> <p>Intermediate term: By FY 2016 - 12</p> <p>Long term: By FY 2018 - 12</p>	<p>Long term target (FY 18): 12</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th>Fiscal Year</th> <th>Actual / Estimated / Projected</th> <th>Count</th> </tr> </thead> <tbody> <tr> <td>FY 2010</td> <td>Actual</td> <td>0</td> </tr> <tr> <td>FY 2011</td> <td>Actual</td> <td>0</td> </tr> <tr> <td>FY 2012</td> <td>Actual</td> <td>1</td> </tr> <tr> <td>FY 2013</td> <td>Estimated</td> <td>4</td> </tr> <tr> <td>FY 2014</td> <td>Projected</td> <td>4</td> </tr> </tbody> </table>	Fiscal Year	Actual / Estimated / Projected	Count	FY 2010	Actual	0	FY 2011	Actual	0	FY 2012	Actual	1	FY 2013	Estimated	4	FY 2014	Projected	4
Fiscal Year	Actual / Estimated / Projected	Count																	
FY 2010	Actual	0																	
FY 2011	Actual	0																	
FY 2012	Actual	1																	
FY 2013	Estimated	4																	
FY 2014	Projected	4																	

Trend and Analysis - The Redevelopment Authority (RA) plans to work as a catalyst in support of the County Executive's economic development priorities in TOD and TNI communities. This will be accomplished through infill projects which promote sustainable, mixed-use development. Infill projects introduce new land uses, e.g. housing, to existing plots of land or buildings, filling an otherwise unoccupied space. The Authority advised that it is actively working on both the Suitland Manor Redevelopment Project and the Maryland Park Drive Project. The Authority further advised that all proposed infill development sites are TOD as they are all well served by various bus lines. FY 2014 marks the first year the Authority is seeking an escalation of funds from the Neighborhood Conservation Initiative Grant. Additionally, the RA issues Community Impact Grants to non-profits for small community based capital investments.

Performance Measures -

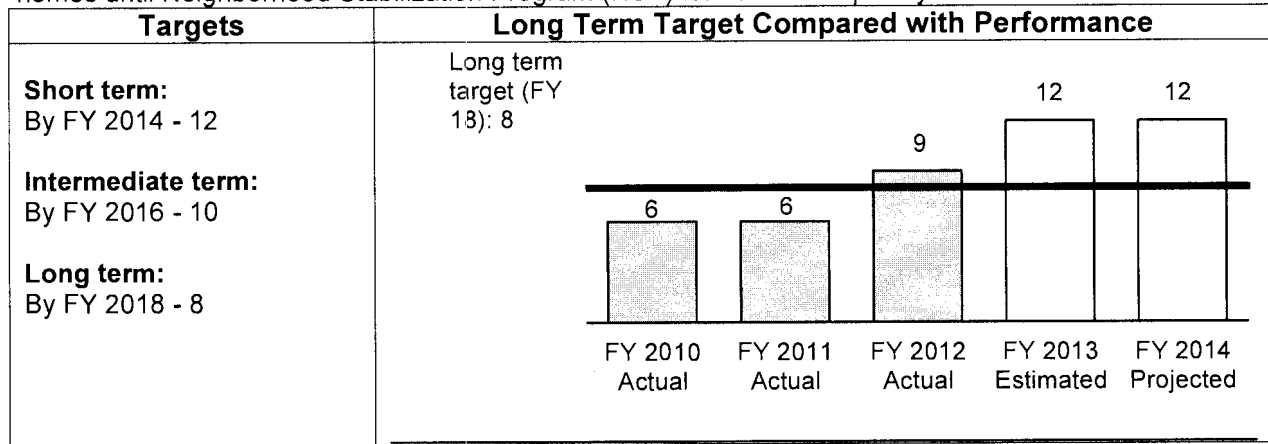
Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Number of RA employees	7	7	7	8	9
Number of RA project managers	2	2	2	2	3
Total State funds received	\$35,336	0	\$34,938	\$34,938	\$500,000
Total local funds received	\$12,100	\$9,300	\$185,690	\$185,690	\$187,900
Number of properties held in inventory	8	7	6	6	6
Workload, Demand and Production (output)					
Number of RA properties demolished	0	0	0	2	1
Number of multi-family units acquired by the RA for redevelopment	0	0	0	0	40
Square footage of commercial and retail space acquired for redevelopment	0	0	0	17,000	10,000
Quality					
Average number of years to complete a multi-family or commercial project from acquisition to completion	6	7	5	6	1.5
Impact (outcome)					
Number of new infill projects providing mixed, use, mixed tenure and mixed income projects	0	0	1	4	4
Number of infill projects completed	0	1	1	5	5

Strategies to Accomplish the Objective -

- **Strategy 1.1.1** - Acquire commercial and multi-family properties for development in targeted areas
- **Strategy 1.1.2** - Ensure that public financing is secured and leveraged with private financing for all projects
- **Strategy 1.1.3** - Obtain required zoning and regulatory approvals for all development plans

Goal 2 - To develop and preserve workforce and affordable housing near transit centers in order to stabilize communities

Objective 2.1 - Acquire and rehabilitate an increased number of foreclosed, abandoned single-family homes until Neighborhood Stabilization Program (NSP) funds are completely utilized.



Trend and Analysis - This is a new objective. In 2010, the Redevelopment Authority received \$2 million from the NSP, a federally funded program currently administered through the Authority on behalf of the County. The funding allows the Authority to acquire and rehabilitate vacant, abandoned and foreclosed homes, typically in targeted areas. These homes are then sold at a loss of between \$20,000 and \$40,000 due to strict federal programmatic guidelines. This loss from every sale means that eventually these NSP funds will be fully utilized as there is no further funding for this project. Thus the Authority is concerned solely with the workload measure of the number of single-family houses it has acquired and rehabilitated and made available for first-time homeowners. The Maryland Foreclosure Task Force reports the number of vacant, abandoned and foreclosed homes quarterly. (Historical data, in some cases, is not available.)

Performance Measures -

Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Number of RA employees	7	7	7	8	9
Number of RA project managers	2	2	2	2	3
Total State funds received	\$35,336	0	\$34,938	\$34,938	\$500,000
Total local funds received	\$12,100	\$9,300	\$185,690	\$185,690	\$187,900
Workload, Demand and Production (output)					
Number of foreclosed, abandoned single-family homes acquired and rehabilitated (NSP funded)	6	6	9	12	12
Efficiency					
Average number of single-family projects completed per employee	0.71	0.71	1.43	0.25	0.56
Quality					
Number of foreclosed, abandoned single-family homes County wide (State report)			1,042	1,038	1,020
Impact (outcome)					
Number of new first-time homeowners	5	5	10	2	5

Strategies to Accomplish the Objective -

- **Strategy 2.1.1** - Identify, acquire and rehabilitate abandoned, single family properties in targeted communities countywide.

FY 2013 KEY ACCOMPLISHMENTS

- The RA issued three Requests for Query -- Real Estate Advisory Services, Local Real Estate Developers and Architectural Design Services and two RFPs for the development projects (3809 Rhode Island Ave. and Maryland Park Drive).
- The My Home and Buy Suitland programs will provide down payment and closing cost assistance for 175 homebuyers during the fiscal year.
- The Neighborhood Stabilization Program produced two new homeowners and increased the County's tax base. The program was also revamped to include new procedures for property acquisition and enhanced rehabilitation standard, including green building standards.
- The RA facilitates the public funding of other County priorities – e.g. The Nova Ave. Demolition Project, the County's African American Museum building project (the Authority passes through \$1 million in funding), and the Glenarden Apartment demolition in conjunction with the Department of Environmental Resources and the U.S. Department of Housing and Urban Development.

**Redevelopment Authority of Prince George's County
FY 2014 Approved Budget**

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2013 ESTIMATED	FY 2014 APPROVED	CHANGE FY13 - FY14
Beginning Fund Balance	\$ 229,081	\$ 140,385	\$ 151,281	\$ 41,841	-70.2%
Revenue					
County Grant	\$ 229,100	\$ 229,100	\$ 229,100	\$ 229,100	0.0%
Gain on sale of Property	-	-	-	-	0.0%
MD Heritage Area Authority	-	-	-	-	0.0%
Interest Income from Loans (savings)	-	1,200	-	-	-100.0%
Other Revenue - Palmer Park	18,000	18,000	18,000	18,000	0.0%
Appropriated Fund Balance	-	109,800	109,800	-	-100.0%
Total Revenue	\$ 247,100	\$ 358,100	\$ 356,900	\$ 247,100	-31.0%
Expenses					
Board Expenses					
Board Member Stipend	30,700	31,900	31,900	31,900	0.0%
Board Meeting Expenses	5,638	6,000	6,000	5,700	-5.0%
Board Member Development	-	-	-	-	0.0%
Total Board Expenses	\$ 36,338	\$ 37,900	\$ 37,900	\$ 37,600	-0.8%
Operating Expenses					
Professional Services - Admin	\$ 127,660	\$ 185,000	\$ 165,000	\$ 84,500	-54.3%
Interest	-	-	-	-	0.0%
Staff Training	\$ 14,935	-	-	-	0.0%
Supplies/Expenses - Admin	\$ 41,799	\$ 50,000	\$ 49,200	\$ 46,300	-7.4%
Palmer Park Expenses	\$ 6,614	\$ 7,000	\$ 7,000	\$ 6,600	-5.7%
Contractual Services - Admin	\$ 97,554	\$ 78,200	\$ 97,800	\$ 60,000	-23.3%
Maryland Heritage Area Authority	-	-	-	-	0.0%
Capital Outlay	-	-	-	-	0.0%
Total Operating Expenses	\$ 288,562	\$ 320,200	\$ 319,000	\$ 197,400	-38.4%
Total Expenses	\$ 324,900	\$ 358,100	\$ 356,900	\$ 235,000	-34.4%
Ending Fund Balance	\$ 151,281	\$ 30,585	\$ 41,481	\$ 53,941	76.4%

ECONOMIC DEVELOPMENT CORPORATION

MISSION AND SERVICES

Mission - The Economic Development Corporation (EDC) provides business services that help attract, retain and expand businesses, create high-quality jobs and expand Prince George's County's commercial tax base.

Core Services -

- Preparing the County workforce for existing and emerging jobs
- Providing business services, training and financing to County businesses
- Marketing and promoting the County as a regional and global business location, assisting in site selection and expedited permit processing
- International business missions, seminars and other events

Strategic Focus in FY 2014 -

The corporation's top priorities in FY 2014 are:

- Align EDC's business strategies with the County's proposed strategic plan update
- Expand the Business Visitation Program
- Expand the Economic Development Initiative (EDI) Fund marketing campaign

FY 2014 BUDGET SUMMARY

The FY 2014 approved budget for the Economic Development Corporation (EDC) is \$6,626,100, which is a 20.4% decrease under the FY 2013 approved budget. The EDC grant from the County of \$2,934,000 is a \$49,200 or 1.6% decrease under the FY 2013 approved County grant.

SERVICE DELIVERY PLAN AND PERFORMANCE

GOAL 1 – To provide business assistance and other incentives to create, attract and retain jobs in Prince George's County in order to expand our commercial tax base.

Objective 1.1 - Increase the percentage of new candidates who complete the EDI Fund process

Targets	Long Term Target Compared with Performance				
<p>Short term: By FY 2014 - 20%</p> <p>Intermediate term: By FY 2016 - 20%</p> <p>Long term: By FY 2018 - 22%</p>	<p>Long Term Target (FY18): 22%</p> <p>20%</p> <p>15%</p> <p>17%</p>				
	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected

Trend and Analysis - This is a new objective for FY 2014 and as a result, several measures are yet to be developed. In serving its stated mission, the EDC plays an integral role by identifying those businesses that have the potential to satisfy the rigorous standards of a variety of financing made available via FSC First (e.g., SBA 504 loan products), the County (e.g., the EDI Fund program) or the State (e.g., DBED funds). Establishing an effective measure for gauging performance in seeking out quality candidates who are

ECONOMIC DEVELOPMENT CORPORATION

capable of completing the various loan application processes is a noted industry problem. EDC advised that it will begin the process of capturing similar information metrics on sending candidates through application processes for other available loans (e.g. SBA 504) in the near future. (Historical data, in some cases, is not available.)

Performance Measures -

Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Number of business development specialists			3	7	7
Number of business development specialists responsible for managing the EDI Fund application intake process			1	1	1
Workload, Demand and Production (output)					
Number of business-site evaluation visits			89	500	1,200
Marketing Events and Presentations			6	18	24
Efficiency					
Average number of business evaluation visits per assigned business development specialist			30	71	171
Weekly visitation rate per business development specialist			2	4	4
Quality					
New Leads from Marketing Events and Presentations			30	35	45
Number of EDI applications sent to FSC for further processing [TO BE FURTHER DEVELOPED]			7		
Number of non-EDI applications sent to FSC for further processing [TO BE DEVELOPED]					
Number of EDI Fund awards			6	7	10
Number of jobs attracted, created or retained			675	800	1,100
Impact (outcome)					
Number of new candidates who complete EDI Fund application process			5	6	9
Percentage of new candidates who complete EDI Fund application process			15%	17%	20%

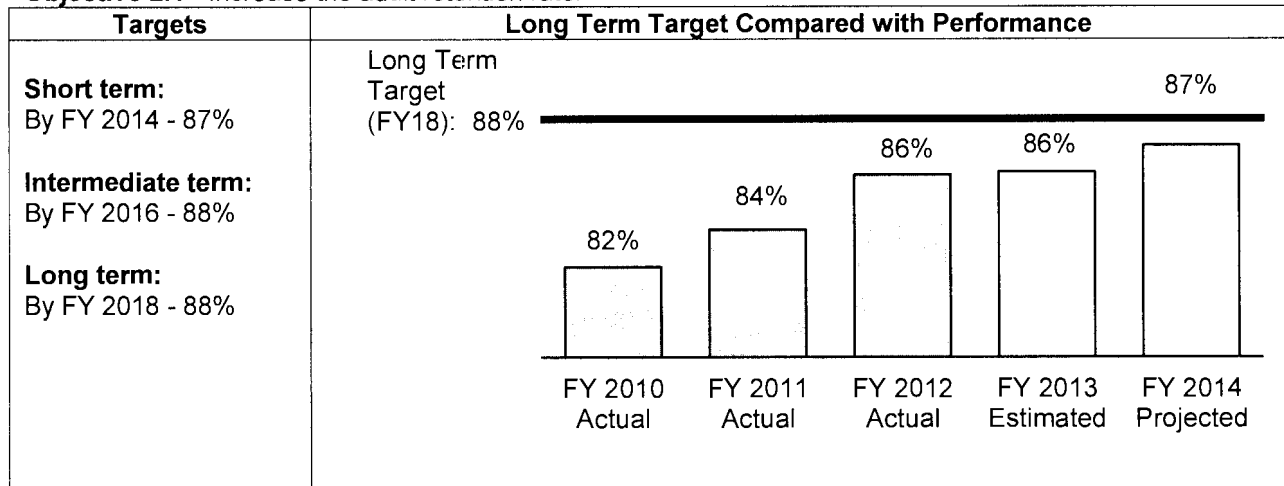
Strategies to Accomplish Objective -

- **Strategy 1.1.1** - Enhance the marketing strategy with more media placements, event participation and sponsorships, including more procurement, trade, small business and networking events in partnership with business organizations
- **Strategy 1.1.2** - Participate in regional, national and international events in targeted sectors
- **Strategy 1.1.3** - Organize business forums in each Councilmanic District

ECONOMIC DEVELOPMENT CORPORATION

GOAL 2 - To expand assistance to job seekers and businesses.

Objective 2.1 - Increase the adult retention rate.



Trend and Analysis - This is a new objective for FY 2014. Funding provided through the Workforce Investment Act (WIA) enables the Workforce Services Division of EDC to operate two One-Stop Career Centers (One-Stops), in Laurel and Largo, where employers and job seekers are both served. Businesses are served in a number of ways, including (1) access to a skilled and ready workforce and (2) access to industry information, such as trend analysis and labor market data. Similarly, job seekers are served in several ways, including (1) guidance with navigating the Maryland Workforce Exchange and (2) needed training provided through job readiness and occupational skills workshops. Additionally, WIA requires One-Stops to provide services to eligible adults, youth and dislocated workers in the County. Under WIA, EDC must track the employment rate of participants who complete the WIA program as well as the retention rate of those who become employed. The retention rate is determined from a three- to six-month follow-up using the State's wage records. Participants who complete the WIA program are regularly contacted by EDC after program completion to determine if any further assistance is needed. EDC estimates the number of One-Stop visitors to increase steadily in FY 2013 and FY 2014.

ECONOMIC DEVELOPMENT CORPORATION

Performance Measures -

Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Career Consultants	9	9	9	10	10
Business Resource Representatives	4	4	4	5	5
Workload, Demand and Production (output)					
Number of Businesses served	1,145	1,564	1,262	1,350	1,400
Number of One-Stop Center visitors	36,947	33,565	35,856	36,500	37,500
Number of One-Stop Center WIA program participants	730	640	683	750	800
Efficiency					
Average Number of WIA Program participants per Career Consultant	81	71	76	75	80
Average Number of Businesses per Business Resource Representative	65	100	62	62	65
Quality					
Number of Business Visits made by Business Resource Representatives	262	403	250	300	325
Impact (outcome)					
Adult Entered Employment Rate	74%	69%	74%	75%	78%
Adult Retention Rate	82%	84%	86%	86%	87%

Strategies to Accomplish Objective -

- **Strategy 2.1.1** - Implement "mobile" One-Stop services in Transforming Neighborhoods Initiative (TNI) areas
- **Strategy 2.1.2** - Participate in Councilmanic district forums
- **Strategy 2.2.1** - Expand outreach and marketing to regional businesses

FY 2013 KEY ACCOMPLISHMENTS

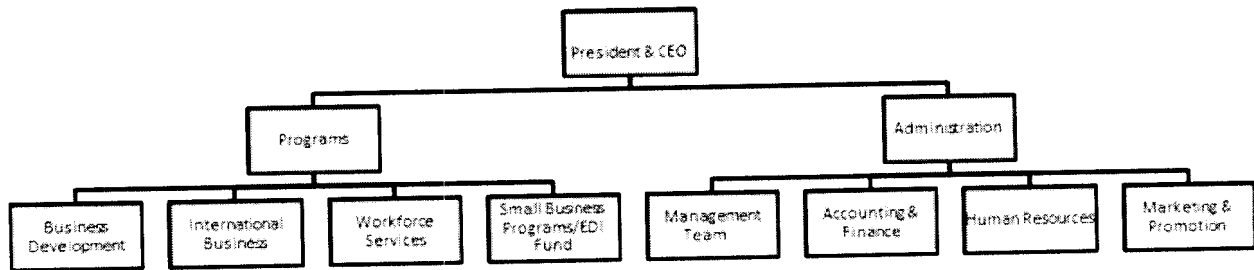
- EDC projects 800 jobs to be attracted or retained in the County. EDC assisted new and expanding companies with leasing or purchasing arrangements involving over 700,000 square feet of commercial space and more than \$98 million in capital expenditures. Most notable is the attraction and relocation of Nash Finch from Minneapolis, Minnesota. Nash Finch purchased a long vacant 530,000 square-foot warehouse facility in Landover and has committed to adding an additional 100 jobs to the 36 the company relocated from Minneapolis. The company was awarded with \$200,000 in EDI funds and another \$200,000 from the State of Maryland.
- EDC expedited nine permits for new or expanding businesses involving more than 111,500 square feet of retail space, 71 jobs and over \$1 million in capital expenditures.
- EDC's Workforce Services Division helped open the first regional workforce center in the State of Maryland. The center - which includes Prince George's, Howard, Anne Arundel and Montgomery

ECONOMIC DEVELOPMENT CORPORATION

Counties - provides quality, innovative workforce development services and solutions to businesses and job seekers in these four counties.

- EDC led a 21-member delegation from Prince George's County as a part of Maryland Governor Martin O'Malley's business mission to India. There were more than \$21 million in deals announced for the County. EDC also led a business mission to Brazil for three local firms to attend the RioIT Conference in Rio de Janeiro. The mission resulted in 70 meetings and a special invitation for a return trip in 2013.
- EDC small business program training sessions attracted more than 160 attendees. EDI Fund presentations have attracted over 200 attendees. Additionally, EDC recruited 10 County entrepreneurs for a State-sponsored business contest for start-up companies.

ORGANIZATION CHART



**ECONOMIC DEVELOPMENT
CORPORATION**

FY 2014 OPERATING BUDGET

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2013 ESTIMATED	FY 2014 APPROVED	CHANGE FY13 - FY14
Total County Grant	\$ 2,651,200	\$ 2,983,200	\$ 3,083,200	\$ 2,934,000	-1.6%
WIA (Workforce Services)					
State Grants & Other Income	4,823,270	5,000,000	4,000,000	3,500,000	-30.0%
Enterprise Zone Grant	65,000	65,000	65,000	65,000	0.0%
TEDCO Grant	-	20,000	3,000	-	-100.0%
DSS Grant	337,850	-	119,400	-	0.0%
Africa Trade Office Grant (SBA)	-	-	-	-	0.0%
HUD-EDI Grant	-	-	-	-	0.0%
MARBIDCO Grant	-	-	-	-	0.0%
Congressional Grant	36,900	-	131,100	-	0.0%
Small Business Initiative (SBI)	2,840	5,000	1,000	1,000	-80.0%
Incubator Revenue	128,520	140,000	54,300	82,600	-41.0%
Resource Sharing Agreement Income	4,430	106,800	-	-	0.0%
Fundraising Revenue			10,000	20,000	100.0%
EDI Fund Processing Fees	1,000		20,000	20,000	100.0%
Miscellaneous Income	79,000	-	7,000	3,500	100.0%
Use of Fund Balance	-	-	-	-	0.0%
TOTAL	\$ 8,130,010	\$ 8,320,000	\$ 7,494,000	\$ 6,626,100	-20.4%
EXPENDITURES					
	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2013 ESTIMATED	FY 2014 APPROVED	CHANGE FY13 - FY14
Compensation	\$ 2,187,100	\$ 2,125,600	\$ 2,100,000	\$ 1,941,200	-8.7%
Fringe Benefits	683,850	676,100	621,100	585,200	-13.4%
Operating	5,592,900	5,518,300	4,772,900	4,099,700	-25.7%
TOTAL	\$ 8,463,850	\$ 8,320,000	\$ 7,494,000	\$ 6,626,100	-20.4%

FINANCIAL SERVICES CORPORATION

MISSION AND SERVICES

Mission - Financial Services Corporation (FSC First) is a non-profit organization whose mission is to provide small and minority-owned businesses access to creative, flexible and innovative financing solutions for their operations; including direct loans, accounts receivable financing and contract financing (e.g., commercial real estate and equipment loans).

Core Services -

- Provide various financing solutions to businesses located in, or interested in moving to Prince George's County

Strategic Focus in FY 2014 -

The corporation's top priorities in FY 2014 are:

- Increase the number of jobs created and/or supported by increasing outreach efforts that promote the financial solutions offered by FSC First
- Achieve various funding targets:
 - \$5.0 million in new Small Business Administration (SBA 504) loans for commercial real estate acquisitions
 - \$8.0 million in new Economic Development Incentive (EDI) Fund loans that are available to businesses that retain or add jobs in targeted communities in the County
 - \$2.6 million in new Asset Based, Small Business Growth Fund, Micro Enterprise and Contractor Cash Flow Fund loans that are available to appropriate business, especially those not approved for EDI Fund loans

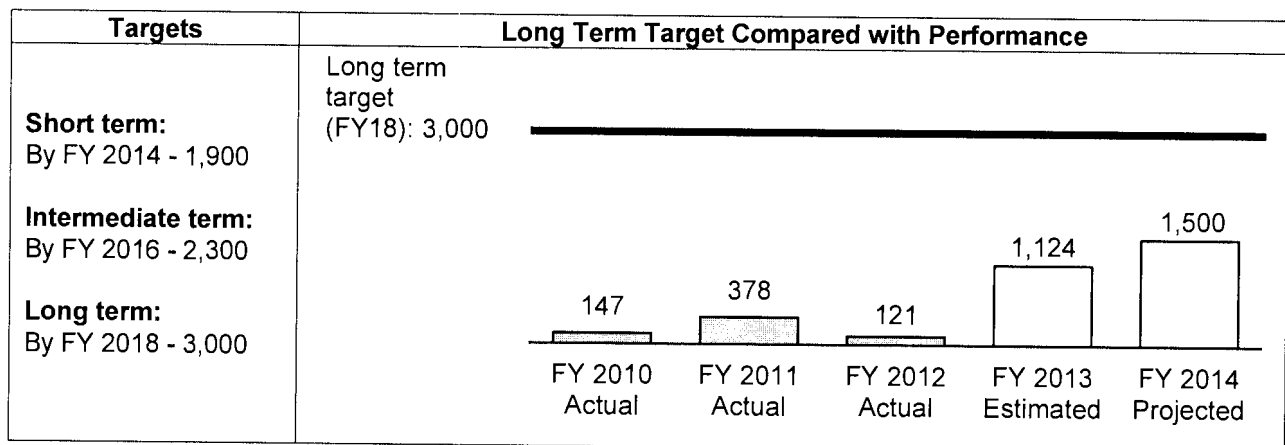
FY 2014 BUDGET SUMMARY

The FY 2014 approved budget for FSC First is \$1,255,600, which is a 4.3% increase over the FY 2013 approved budget. The FSC grant from the County of \$750,200 decreases by \$39,500 or 5.0% under the FY 2013 approved County grant.

SERVICE DELIVERY PLAN AND PERFORMANCE

GOAL 1 – To strengthen the County's economy by providing reputable and appropriate small and minority-owned businesses access to creative, flexible and innovative financing solutions for their operations.

Objective 1.1 - Increase the number of jobs created and/or supported.



FINANCIAL SERVICES CORPORATION

Trend and Analysis - The number of jobs supported/added fell from FY 2011 to FY 2012 due to various issues related to the loan process including disqualification of a borrower using inappropriate contractors. The expectation of 1,124 added jobs in FY 2013 and further job additions in FY 2014 is a significant revision from the 389 previously reported. This increase is due to the EDI Fund, combined with FSC First's core products, having a greater impact on jobs supported/created than originally anticipated. Trends in businesses counseled and the amount of loans closed and funded are similarly related to the impact of the EDI Fund. FSC First is also funding a higher percentage of loans to those that are approved, increasing significantly from 36% in FY 2012 to 80% estimated in FY 2013. Per FSC First, this increase is due to an increase in sophisticated loan package submission and the addition of a full-time commercial loan officer who is responsible for closing loans and bringing greater attention to getting loans funded. FSC First advised that jobs information is obtained from the borrower during the loan application process. FSC First further advised that it will work with OMB to separate the number of jobs retained from the number of jobs created, in addition to providing a measure tracking loan repayment for future performance management. (Historical data, in some cases, is not available.)

FINANCIAL SERVICES CORPORATION

Performance Measures -

Measure Name	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Estimated	FY 2014 Projected
Resources (input)					
Loan administration staff (CLO, BDM, PM & EDI Fund Manager)	3	3	3	4	4
Number of Core Lending Programs (SBA 504, ABL, SBF, CCFF, EDI)	4	4	4	5	5
Number of Sub-Core Lending Programs (City of Bowie, EDLF, & HUD 108 Loans, NMTC and will include MicroEnterprise Loan Funds)	3	3	4	5	5
Workload, Demand and Production (output)					
Number of businesses counseled/serviced	200	91	81	110	150
Number of applications (intake)			47	34	68
Number of applications pre-qualified			39	30	60
Number of applications underwritten			30	28	48
Number of applications approved	14	18	25	30	40
Efficiency					
Number of approved loans per loan administration staff	5	6	8	8	10
Loans closed and funded	\$2,218,420	\$1,001,000	\$2,795,050	\$6,520,000	\$15,600,000
Total Portfolio Revenues	\$488,451	\$426,268	\$358,090	\$440,428	\$505,416
Quality					
Number of Funded Loans	7	7	9	24	29
Impact (outcome)					
Number of jobs created and/or supported	147	378	121	1,124	1,500
Percentage of loans funded of those approved (closing ratio)	50%	39%	36%	80%	73%

Strategies to Accomplish the Objective -

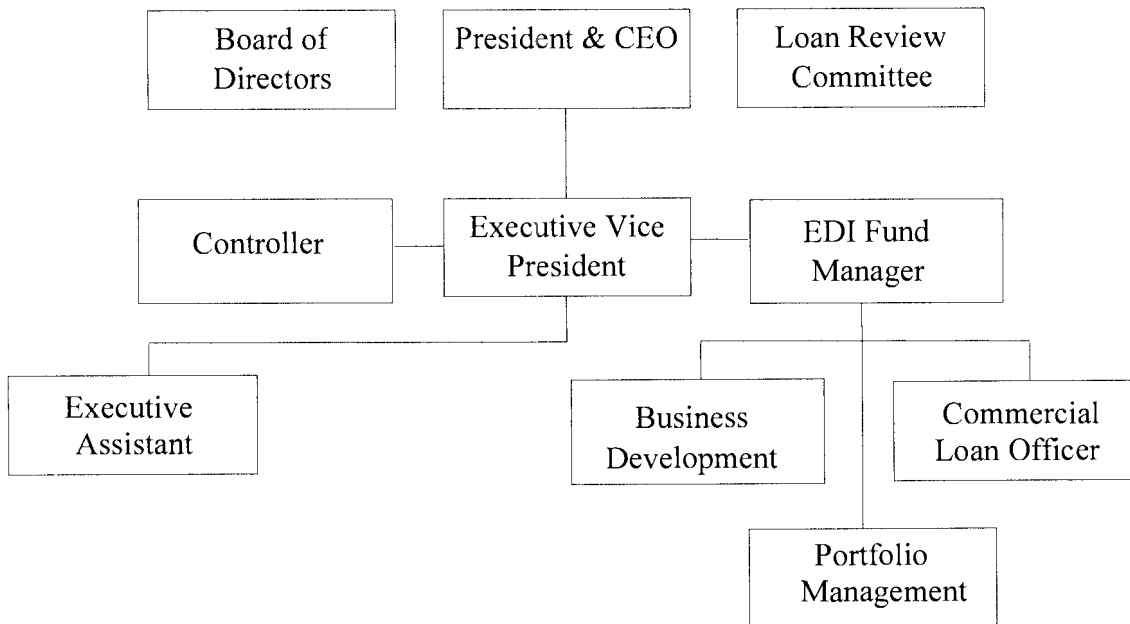
- **Strategy 1.1.1** - Increase outreach efforts by implementing a comprehensive marketing strategy, developing a user-friendly website, and hosting four community outreach events
- **Strategy 1.1.2** - Identify opportunities to collaborate with the EDC, local Chambers of Commerce and other business organization to increase awareness of the FSC First's programs and services

FINANCIAL SERVICES CORPORATION

FY 2013 KEY ACCOMPLISHMENTS

- \$3.8 million in loan fundings (non-EDI Fund loans)
- 197 jobs created and/or supported for (non-EDI Fund loans)
- \$2.7 million in EDI Loan Fundings
- 927 jobs created and/or supported for EDI Loans

ORGANIZATION CHART



FINANCIAL SERVICES CORPORATION

FY 2014 OPERATING BUDGET

REVENUES						
	FY 2012	FY 2013	FY 2013	FY 2014	CHANGE	
	ACTUAL	BUDGET	ESTIMATED	APPROVED	FY13 - FY14	
Prince George's County Grant	\$ 680,000	\$ 789,700	\$ 789,700	\$ 750,200	-5.0%	
Net SBGf Interest Income	20,441	45,000	51,300	79,100	75.8%	
SBGF Program-Packaging Fees	9,400	10,000	10,000	10,000	0.0%	
7(A) Interest Income	9,630	4,500	4,500	3,400	-24.4%	
7A Program-Packaging Fees	-	-	-	-	0.0%	
504 Program-CDC Servicing Fees	42,268	55,000	55,000	55,000	0.0%	
504 Program-Processing Fees	29,241	50,000	50,000	50,000	0.0%	
Asset Based Lending	28,197	56,700	56,700	41,000	-27.7%	
Contractor Cash Flow Fund Net Income	(4,252)	7,800	7,800	15,000	92.3%	
MicroEnterprise Loan Program - Processing & Servicing Fees	(1,000)	-	-	3,500	100.0%	
EDI Fund Loan Processing Fees	7,500	-	24,900	48,000	100.0%	
Bank & Investment Interest	3,338	4,300	4,300	4,300	0.0%	
Recovery of Bad Debt	-	5,000	5,000	5,000	0.0%	
Administrative Services	3,000	-	-	-	0.0%	
Management/Servicing Fees	168,352	150,000	150,000	178,100	18.7%	
Net Fundraising Revenue	41,755	25,000	20,000	10,000	-60.0%	
Other Income	220	1,000	1,000	3,000	200.0%	
TOTAL	\$ 1,038,090	\$ 1,204,000	\$ 1,230,200	\$ 1,255,600	4.3%	
EXPENDITURES						
	FY 2012	FY 2013	FY 2013	FY 2014	CHANGE	
	ACTUAL	BUDGET	ESTIMATED	APPROVED	FY13 - FY14	
Compensation	\$ 497,727	\$ 557,600	\$ 636,600	\$ 636,600	14.2%	
Fringe Benefits	120,560	166,100	183,500	183,400	10.4%	
Operating	474,990	480,300	410,100	435,600	-9.3%	
TOTAL	\$ 1,093,277	\$ 1,204,000	\$ 1,230,200	\$ 1,255,600	4.3%	

CONFERENCE AND VISITORS BUREAU

MISSION AND SERVICES

Mission - The Conference and Visitors Bureau (CVB) enhances Prince George's County's economy through tourism - positioning and promoting the County, through a public/private partnership, as a destination for individual leisure travelers, group tours, meetings and conferences, reunions, and sporting and special events.

Core Services -

- Promote Prince George's County as a visitor destination through electronic marketing, advertising, public relations and direct sales in cooperation with the private sector
- Serve as Prince George's County's official visitor, travel and tourism information and promotional resource

Strategic Focus in FY 2014 -

The bureau's top priorities in FY 2014 are:

- Increase the County hotel occupancy rate through increasing advertising placement, sports and electronic marketing, social media use, and direct sales efforts to key markets using the Branding Study recommendations
- Implement strategies and recommendations from the Branding Study in coordination with the Economic Development Corporation by introducing the Brand Standards Manual to County agencies

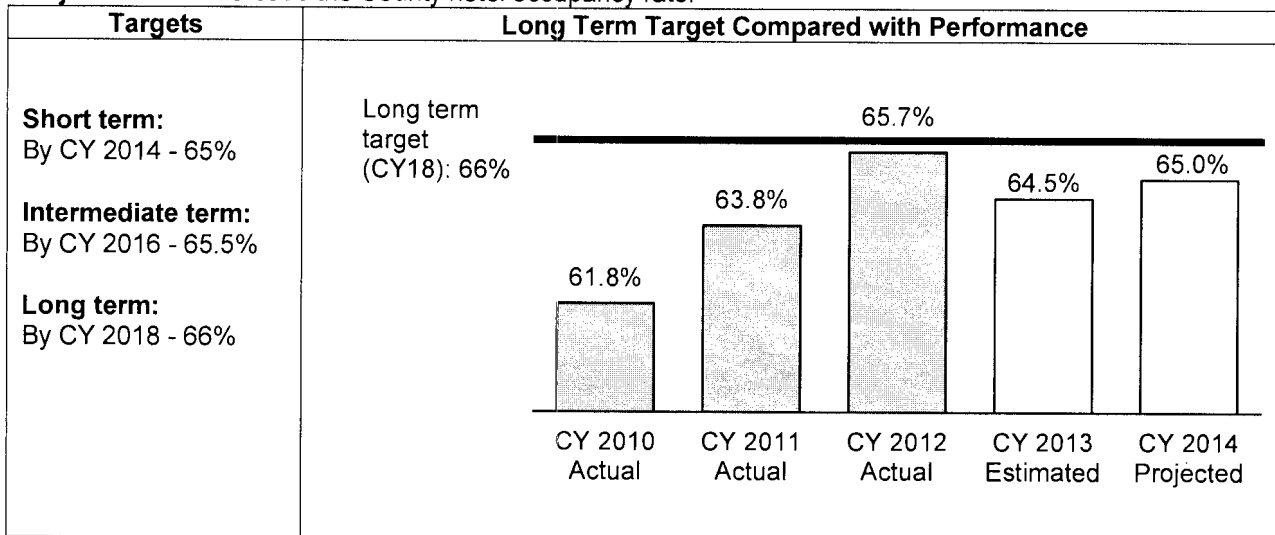
FY 2014 BUDGET SUMMARY

The FY 2014 approved budget for the Conference and Visitors Bureau is \$1,023,700, a 2.3% decrease under the FY 2013 approved budget. The bureau's County grant is \$781,400, a 5.0% decrease from its FY 2013 approved budget.

SERVICE DELIVERY PLAN AND PERFORMANCE

GOAL 1 - Expand Prince George's tourism economy.

Objective 1.1 - Increase the County hotel occupancy rate.



CONFERENCE AND VISITORS BUREAU

Trend and Analysis - County hotel occupancy has increased since CY 2011, which corresponds to a 200,000 increase in visitors from CY 2011 to CY 2012. The bureau advised that this growth in hotel occupancy is due to a lack of growth in the supply of hotels and rooms in the face of an increasing number of visitors. However, the bureau further advised that that new hotel inventory will be coming online, increasing supply. Construction has already begun on the Marriott Courtyard and Residence Inn (200 rooms) in Largo and construction will begin in Spring 2013 on the Best Western Inn in College Park (50 rooms) and Town Place Suites also in College Park (110 rooms). The bureau's long-term targets may be reevaluated to determine if the increased supply will meet the increased demand thereby leveling out occupancy rate growth. The State report on tax receipts, introduced here for the first time, require further analysis to determine future year projections. The bureau anticipates the following solicited events happening in the County: Ethiopian Sports Federation in North America Soccer Tournament and Festival (July), USSSA (Slow Pitch Softball) Women's Atlantic Coast National Championship (August), National Gay & Lesbian Softball World Series (Aug-Sep), National Firefighter's Softball Tournament (September), Red Bull Flugtag (September), Navy v. Notre Dame Division I Football (November), CAA Women's Basketball Championships (March) and the FLW Bass Fishing Tournament (May). (Historical data, in some cases, is unavailable.)

Performance Measures -

Measure Name	CY 2010 Actual	CY 2011 Actual	CY 2012 Actual	CY 2013 Estimated	CY 2014 Projected
Resources (input)					
Number of FT Staff	4	4	4	4	5
Number of PT Staff	1	1	1	1	1
Workload, Demand and Production (output)					
Overnight visitors	2,563,700	2,646,668	2,725,487	2,675,706	2,650,000
Day visitors	2,963,700	3,059,613	3,150,730	3,093,182	3,000,000
Total visitors to Prince George's County	5,527,400	5,706,281	5,876,217	5,768,888	5,650,000
Quality					
Hotels, motels, apartments, cottages - FY tax receipts report (To be further developed)		\$20,924,262	\$20,217,256		
Hotels/motels selling food - FY tax receipts report (To be further developed)		\$2,677,171	\$2,736,657		
Recreation and amusement places - FY tax receipts report (To be further developed)		\$418,980	\$441,580		
Impact (outcome)					
Hotel occupancy rate	61.8%	63.8%	65.7%	64.5%	65.0%

(Note: Data, unless otherwise noted, is reported on a calendar year basis to correspond with hotel reporting standards.)

CONFERENCE AND VISITORS BUREAU

Strategies to Accomplish the Objective -

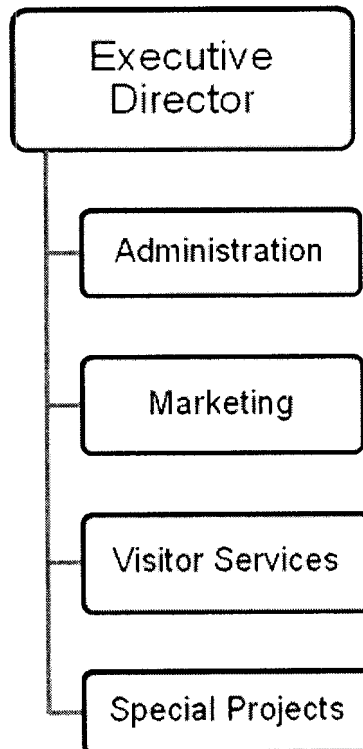
- **Strategy 1.1.1** - Increase advertising placement, sports and electronic marketing, social media use and direct sales efforts to key markets using Branding Study recommendations; seek the adoption of a new County brand by municipalities, businesses, organizations and attractions
- **Strategy 1.1.2** - Work closely with private sector partners such as National Harbor and Six Flags America, along with public sector partners such as the University of Maryland, to create and support specific events and initiatives
- **Strategy 1.1.3** - Incorporate hotel reservation software into public and private destination websites

FY 2013 KEY ACCOMPLISHMENTS

- Continuing improvements to the County's destination marketing website (www.visitprincegeorges.com), including the addition of a hotel booking engine, resulted in a doubling of unique visitors (an Internet user who visits a web site more than once) from 177,380 in FY 2011 to 364,855 in FY 2012
- Prince George's County hotel industry performance is at a 20-year high: through October 2012, hotel occupancy has increased to 65.7% (from 63.8% in 2011), average daily rate has increased to \$126.59 (from \$124.79 in 2011), and revenue per available room, a key industry benchmark, rose to \$83.19, an increase of 4.5% over the 2011 figure of \$79.61.
- Published the Official Prince George's County Visitor's Guide and Calendar of Events as the primary tourism publications for the County; private sector business advertising has allowed for increased distribution.
- Attracted or retained events via marketing partnerships with National Harbor, Six Flags America and M-NCPPC; the CVB has also been selected as a 2013 Readers Choice Award Winner in Sports Events magazine; the designation is based on hundreds of votes from sports events planners, tournament directors and event owners.
- Branding Study is concluding; the Brand toolkit will be introduced to County agencies in spring 2013.

CONFERENCE AND VISITORS BUREAU

ORGANIZATION CHART



FY 2014 OPERATING BUDGET

REVENUES					
	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2013 ESTIMATED	FY 2014 APPROVED	CHANGE FY13 - FY14
County Grant	\$ 865,800	\$ 822,500	\$ 822,500	\$ 781,400	-5.0%
Cooperative Marketing & Promotions	21,673	35,000	35,000	35,000	0.0%
State of MD Grant Funds	125,096	135,000	135,000	152,300	12.8%
Memberships Dues/Sponsorships/Fundraising	44,458	55,000	55,000	55,000	0.0%
TOTAL	\$ 1,057,027	\$ 1,047,500	\$ 1,047,500	\$ 1,023,700	-2.3%
EXPENDITURES					
	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2013 ESTIMATED	FY 2014 APPROVED	CHANGE FY13 - FY14
Compensation	\$ 378,531	\$ 374,500	\$ 374,500	\$ 374,500	0.0%
Fringe Benefits	163,846	156,700	156,700	157,300	0.4%
Operating	671,807	516,300	516,300	491,900	-4.7%
TOTAL	\$ 1,214,184	\$ 1,047,500	\$ 1,047,500	\$ 1,023,700	-2.3%

**TABLE OF SUPPLEMENTALS AND TRANSFERS
FISCAL YEAR 2013**

This section explains changes made to the FY 2013 operating budget during the fiscal year. As indicated in the Budget Guide, supplemental appropriations and transfers of appropriations from one agency to another can occur only if recommended by the County Executive and approved by the County Council.

In FY 2013, the County Council approved three bills and two resolutions changing appropriation levels during the fiscal year. General Fund adjustments reflect the declaration of additional revenues and/or agency savings to cover unanticipated costs for County agencies and the increase of the Board of Education's FY 2013 budget by \$24.4 million.

Grant Fund adjustments reflect additional Federal, State or other funds received by County agencies that were not included in the approved budget.

GENERAL FUND SUPPLEMENTALS AND TRANSFERS OF APPROPRIATION

CB-38-2012	\$2,677,274,200
Adopted Fiscal Year 2013 General Fund Budget	

(Effective 7/1/2012)

CB-103-2012	\$8,900,000
An Act concerning Supplementary Appropriations for the purpose of declaring additional revenue and providing additional appropriations to the Police Department and to Non-Departmental to provide for costs that were not anticipated and included in the Approved Fiscal Year 2013 Budget .	

CB-34-2013*	\$24,360,800
An Act concerning Fiscal Year 2013 Current Expense Budget revising certain revenue estimates and certain appropriations in the Annual Budget and Appropriation Ordinance for Fiscal Year 2013. (Supplemental Appropriation for the Board of Education for FY 2013)	

* This legislation is currently pending approval with the County Council

CB-50-2013*	\$37,876,400
An act concerning Supplementary Appropriations for the purpose of providing additional appropriations to the Personnel Board, Board of Elections, Office of Central Services, Circuit Court, Office of the State's Attorney, Office of the Sheriff, Department of Corrections, Police Department, Fire Department, Office of Homeland Security, Department of Environmental Resources, Department of Social Services, and Non-Departmental and amending the appropriations of the Office of Community Relations and Board of Ethics and providing additional appropriations to support the Retirement Incentive Program.	

* This legislation is currently pending approval with the County Council.

TOTAL REVISED FY 2013 GENERAL FUND BUDGET **\$2,748,411,400**

GRANT FUNDS SUPPLEMENTALS

CB-38-2012 **\$194,066,600**

Adopted Fiscal Year 2013 Grant Fund Budget
(Effective 7/1/2012)

CR-84-2012 **\$6,480,578**

A Resolution concerning Supplementary Appropriations of Federal, State and other funds to support grant programs in the Health Department, Department of Family Services, Police Department, Department of Housing and Community Development, Office of Community Relations, Office of Homeland Security and the Office of the Sheriff.

CR-51-2013 **\$6,085,778**

A Resolution concerning Supplementary Appropriation of Federal, State and other funds to the Department of Social Services, Office of Homeland Security, Office of the Sheriff, Circuit Court, Office of the State's Attorney, Department of Family Services, Health Department, Police Department, Department of Housing and Community Development, Fire/EMS Department and the Office of Community Relations.

TOTAL REVISED FY 2013 GRANT FUNDS BUDGET **\$206,625,813**

TABLE OF STRATEGIC LINKAGE

Agency	Agency Goals	Cross-Agency Organizational Goals							LEGEND		
		Organizational Goals							Priority Area	#	Description
		TE	EE	SN	QH	HS	CE	HG			
Board of Ethics	GOAL 1 - To provide enforcement of the County's Code of Ethics to County employees in order to mitigate ethical violations					1			Thriving Economy (TE)	1 2 3 4 5	Expand Commercial Base Create Jobs Revitalize Communities Promote Transit-Oriented Development Provide Diverse Housing Options
Circuit Court	GOAL 1 - To provide legal forums to all those brought before the County in order to ensure fair, just and timely resolution of legal disputes			1, 2, 4		1			Excellent Education (EE)	1 2 3 4	High Student Achievement Effective Teaching Safe and Supportive Schools Provide Information Resources
Orphans Court	GOAL 1 - To monitor the property of a deceased resident of the County in order to carry out the wishes of the decedent and to ensure distribution to the beneficiaries								Safe Neighborhoods (SN)	1 2 3 4 5	Reduce Violent Crimes Reduce Property Crimes Reduce Emergency Response Time Reduce Recidivism Reduce Non-Crime Injury and Death
Orphans Court	GOAL 2 - To provide protection of children's assets until they are legally adults (18 years of age) in order to ensure proper monetary distribution for their short-term and long-term needs								Quality Healthcare (QH)	1 2 3 4 5	Improve Access to Care Reduce Infant Mortality Reduce Chronic Diseases Reduce STDs/HIV/AIDS Reduce Mental Health Problems/Addictions
State's Attorney	GOAL 1 - To increase the number of successful prosecutions			1, 2,4		1			Effective Human Services (HS)	1 2 3 4 5	Improve Access to Services Reduce At-Risk Youth/Child Abuse and Neglect Reduce Domestic Violence Improve Family Preservation Protect Disabled/Aging Population
Personnel Board	GOAL 1 - To provide oversight of the County's classified system to County merit employees in order to mitigate violating their rights								Clean and Sustainable Environment (CE)	1 2	Provide a Clean Environment Meet Federal and State Mandates
Finance	GOAL 1 - To provide revenue collection and investment services to County agencies in order to obtain the funds to support County services	1							High Performance Government Operations (HG)	1 2 3 4 5	Develop workforce Increase Operational Efficiency & Effectiveness Improve Information Mgmt. & Processes Facilitate Effective Communications Increase Customer Satisfaction

Agency	Agency Goals	Cross-Agency Organizational Goals							Cross-Agency Organizational Goals			
		TE	EE	SN	QH	HS	CE	HG	Priority Area	#	Description	
Finance	GOAL 2 - To provide risk management services to County agencies in order to minimize the County's risk								Thriving Economy (TE)	1 2 3 4 5	Expand Commercial Base Create Jobs Revitalize Communities Promote Transit-Oriented Development Provide Diverse Housing Options	2,3
Finance	GOAL 3 - To provide debt management services to the citizens and residents in order to ensure sound management of the County's debt								Excellent Education (EE)	1 2 3 4	High Student Achievement Effective Teaching Safe and Supportive Schools Provide Information Resources	2,3
Finance	GOAL 4 - To provide funds disbursement operations to County agencies in order to pay County obligations								Safe Neighborhoods (SN)	1 2 3 4 5	Reduce Violent Crimes Reduce Property Crimes Reduce Emergency Response Time Reduce Recidivism Reduce Non-Crime Injury and Death	2,3
Citizen Complaint	GOAL 1 - To provide evaluation and monitoring of the Police Department's misconduct investigations for County residents, citizens and visitors in order to ensure the investigations of misconduct complaints are thorough, impartial and resolved appropriately								Quality Healthcare (QH)	1 2 3 4 5	Improve Access to Care Reduce Infant Mortality Reduce Chronic Diseases Reduce STDs/HIV/AIDS Reduce Mental Health Problems/Addictions	2, 3,5
Citizen Complaint	GOAL 2 - To provide community relations services to County residents, citizens and visitors in order to promote awareness of the County's police accountability and transparency process								Effective Human Services (HS)	1 2 3 4 5	Improve Access to Services Reduce At-Risk Youth/Child Abuse and Neglect Reduce Domestic Violence Improve Family Preservation Protect Disabled/Aging Population	4,5
OCR	GOAL 1 - To provide constituent services to the citizens and residents in order to resolve complaints, questions and community concerns							1	Clean and Sustainable Environment (CE)	1 2	Provide a Clean Environment Meet Federal and State Mandates	2,3, 4,5
OCR	GOAL 2 - To provide mediation to County citizens, residents and businesses in order to facilitate resolution of community disputes and civil rights discrimination complaints							1	High Performance Government Operations (HG)	1 2 3 4 5	Develop workforce Increase Operational Efficiency & Effectiveness Improve Information Mgmt. & Processes Facilitate Effective Communications Increase Customer Satisfaction	3,4
OCR	GOAL 3 - To provide community outreach to County citizens, residents, and businesses in order to communicate information about							1				3,4, 5

Agency	Agency Goals	Organizational Goals							Cross-Agency Organizational Goals			
		TE	EE	SN	QH	HS	CE	HG	Priority Area	#	Description	
	County programs and services to the public											
OCR	GOAL 4 - To provide administrative adjudication services to County citizens, visitors, businesses and governmental entities in order to resolve discrimination complaints										1 2 3 4 5	Expand Commercial Base Create Jobs Revitalize Communities Promote Transit-Oriented Development Provide Diverse Housing Options
Redevelopment Authority	GOAL 1 - Develop mixed-income and mixed-use communities to improve the County's taxbase	3,4,5									1 2 3 4	High Student Achievement Effective Teaching Safe and Supportive Schools Provide Information Resources
Redevelopment Authority	GOAL 2 - To develop and preserve workforce and affordable housing near transit centers in order to stabilize communities.	3,4,5									1 2 3 4 5	Reduce Violent Crimes Reduce Property Crimes Reduce Emergency Response Time Reduce Recidivism Reduce Non-Crime Injury and Death
OMB	GOAL 1 - To provide sound financial planning and monitoring to County agencies in order to ensure the fiscal well-being of the County	1									1 2 3 4 5	Improve Access to Care Reduce Infant Mortality Reduce Chronic Diseases Reduce STDs/HIV/AIDS Reduce Mental Health Problems/Addictions
OMB	GOAL 2 - To provide performance management (strategic planning, program evaluation, and management analysis) in order to improve effectiveness and efficiency of service delivery										1 2 3 4 5	Improve Access to Services Reduce At-Risk Youth/Child Abuse and Neglect Reduce Domestic Violence Improve Family Preservation Protect Disabled/Aging Population
BOLC	GOAL 1 - Increase compliance with alcoholic beverage laws through targeted enforcement and strategic training of alcoholic beverages establishments and inspectors			1,5							1 2	Provide a Clean Environment Meet Federal and State Mandates
BOLC	GOAL 2 - Increase compliance with the Special Entertainment Permit by enhancing the inspection process in collaboration with the Department of Environmental Resources and the Police Department to address issues created by the entertainment			1,5							1 2 3 4 5	Develop workforce Increase Operational Efficiency & Effectiveness Improve Information Mgmt. & Processes Facilitate Effective Communications Increase Customer Satisfaction

Agency	Agency Goals	Cross-Agency Organizational Goals							LEGEND		
		Organizational Goals							Priority Area	#	Description
		TE	EE	SN	QH	HS	CE	HG			
	presented at licensed establishments										
Law	GOAL 1 - To provide legal services to the County Executive, the County Council and County agencies in order to reduce the County's exposure to legal liability							2,3,5	Thriving Economy (TE)	1 2 3 4 5	Expand Commercial Base Create Jobs Revitalize Communities Promote Transit-Oriented Development Provide Diverse Housing Options
OHRM	GOAL 1 - To ensure agencies have a diverse, highly qualified, healthy and productive workforce to effectively deliver services.							1,5	Excellent Education (EE)	1 2 3 4	High Student Achievement Effective Teaching Safe and Supportive Schools Provide Information Resources
OHRM	GOAL 2 - To provide human capital management services and policy guidance to County agencies in order to ensure an effective workforce.							1,2,5	Safe Neighborhoods (SN)	1 2 3 4 5	Reduce Violent Crimes Reduce Property Crimes Reduce Emergency Response Time Reduce Recidivism Reduce Non-Crime Injury and Death
OITC	GOAL 1 - To deliver an innovative technology environment that enables OITC to efficiently deliver services and information to the County government and the public	3						2,3,4	Quality Healthcare (QH)	1 2 3 4 5	Improve Access to Care Reduce Infant Mortality Reduce Chronic Diseases Reduce STDs/HIV/AIDS Reduce Mental Health Problems/Addictions
OITC	GOAL 2 - To improve performance by the solicitation and measurement of customer satisfaction with product and service delivery							5	Effective Human Services (HS)	1 2 3 4 5	Improve Access to Services Reduce At-Risk Youth/Child Abuse and Neglect Reduce Domestic Violence Improve Family Preservation Protect Disabled/Aging Population
Elections	GOAL 1 - To provide election services to citizens in order to ensure that all eligible citizens have an opportunity to vote in a primary or general election							2,4,5	Clean and Sustainable Environment (CE)	1 2	Provide a Clean Environment Meet Federal and State Mandates
Soil Conservation	GOAL 1 - To provide urban grading and sediment control planning services to the County's citizens and residents in order to protect the County's water quality	1,3,4						1,2	High Performance Government Operations (HG)	1 2 3 4 5	Develop workforce Increase Operational Efficiency & Effectiveness Improve Information Mgmt. & Processes Facilitate Effective Communications Increase Customer Satisfaction

Agency	Agency Goals	Cross-Agency Organizational Goals							LEGEND		
		Organizational Goals							Priority Area	#	Description
		TE	EE	SN	QH	HS	CE	HG			
Soil Conservation	GOAL 2 - To provide agricultural assistance services to the County's citizens and residents in order to protect the County's water quality						1,2	2,3,4,5	Thriving Economy (TE)	1 Expand Commercial Base 2 Create Jobs 3 Revitalize Communities 4 Promote Transit-Oriented Development 5 Provide Diverse Housing Options	
							1,2	2,3,4,5	Excellent Education (EE)	1 High Student Achievement 2 Effective Teaching 3 Safe and Supportive Schools 4 Provide Information Resources	
OCS	GOAL 1 - To provide assistance to minority businesses and increase supplier diversity to help foster economic development	1,2							Safe Neighborhoods (SN)	1 Reduce Violent Crimes 2 Reduce Property Crimes 3 Reduce Emergency Response Time 4 Reduce Recidivism 5 Reduce Non-Crime Injury and Death	
OCS	GOAL 2 - To provide facilities management services at County owned facilities to all users in order to achieve well-maintained facilities and support daily operations							2,3,5	Quality Healthcare (QH)	1 Improve Access to Care 2 Reduce Infant Mortality 3 Reduce Chronic Diseases 4 Reduce STDs/HIV/AIDS 5 Reduce Mental Health Problems/Addictions	
OCS	GOAL 3 - To provide fleet management services to County agencies and municipalities in order to support the County's transportation needs			3				2,3,5	Effective Human Services (HS)	1 Improve Access to Services 2 Reduce At-Risk Youth/Child Abuse and Neglect 3 Reduce Domestic Violence 4 Improve Family Preservation 5 Protect Disabled/Aging Population	
OCS	GOAL 4 - To provide inventory management to all County agencies in order to account for all County assets							2,3,5	Clean and Sustainable Environment (CE)	1 Provide a Clean Environment 2 Meet Federal and State Mandates	
OCS	GOAL 5 - To provide reproduction and mail services to County agencies and citizens in order to support the County's primary operating needs							2,3,4,5	High Performance Government Operations (HG)	1 Develop workforce 2 Increase Operational Efficiency & Effectiveness 3 Improve Information Mgmt. & Processes 4 Facilitate Effective Communications 5 Increase Customer Satisfaction	
OCS	GOAL 6 - To provide real property management to the County in order to ensure efficient and effective use of office space and land							2,3,5	Clean and Sustainable Environment (CE)	1 Provide a Clean Environment 2 Meet Federal and State Mandates	
DFS	GOAL 1 - To provide information assistance and referral services to County residents in order to improve access to quality services	3		1,5	1,5				High Performance Government Operations (HG)	1 Develop workforce 2 Increase Operational Efficiency & Effectiveness 3 Improve Information Mgmt. & Processes 4 Facilitate Effective Communications 5 Increase Customer Satisfaction	

Agency	Agency Goals	Organizational Goals						Cross-Agency Organizational Goals			
		TE	EE	SN	QH	HS	CE	HG	Priority Area	#	Description
DFS	GOAL 2 - To provide intervention services for at-risk youth in order to facilitate child and family well-being	3	1,3,4	1,2,4	1	1,2,3,4			Thriving Economy (TE)	1	Expand Commercial Base
										2	Create Jobs
DFS	GOAL 3 – To provide home-based and community-based services to older adults in order to enable them to improve their well being	3			1,5	1			Excellent Education (EE)	1	High Student Achievement
										2	Effective Teaching
Police	GOAL 1 - To provide uniform patrol services to the County's citizens, residents and visitors in order to mitigate crime	1,3	3	1,2,3,4	1	1			Safe Neighborhoods (SN)	3	Safe and Supportive Schools
										4	Provide Information Resources
Police	GOAL 2 - To provide emergency police response services to the County's residents, visitors and businesses in order to improve response times and mitigate crime.	1,3	3	1,2,3,4		1		2	Quality Healthcare (QH)	1	Reduce Violent Crimes
										2	Reduce Property Crimes
Police	GOAL 3 - To provide investigative services to the County's residents, visitors and businesses in order to improve case closures and mitigate crime.	1,3	3	1,2,3,4,5		1			Effective Human Services (HS)	3	Reduce Emergency Response Time
										4	Reduce Recidivism
Fire/EMS	GOAL 1 - To provide advanced life support emergency medical services to County citizens, residents and visitors in order to ensure the protection of lives, property and the environment from fire and medical emergencies.			3,5		1			Clean and Sustainable Environment (CE)	5	Reduce Non-Crime Injury and Death
										1	Improve Access to Care
Fire/EMS	GOAL 2 - To provide fire suppression services to the citizens, residents and visitors of the County in order to ensure the protection of lives, property and the environment from fire and related medical emergencies	1,3		3,5		1			High Performance Government Operations (HG)	2	Reduce Infant Mortality
										3	Reduce Chronic Diseases

Agency		Agency Goals		Cross-Agency Organizational Goals						LEGEND		
				TE	EE	SN	QH	HS	CE	HG	Priority Area	#
Permits, Inspections and Enforcement	GOAL 1 - To provide building and property sustainability services to citizens, residents and businesses in order to ensure structures and properties in the County are safe and aesthetically pleasing	1,3,4		1,3,5					2,3,5	Excellent Education (EE)	1	High Student Achievement
											2	Effective Teaching
Health Department	GOAL 1 - To provide access to healthcare resources by ensuring that residents and citizens are aware of the safety net healthcare facilities and providers that currently exist				1,3					Safe Neighborhoods (SN)	3	Reduce Property Crimes
											4	Reduce Emergency Response Time
Health Department	GOAL 2 - To improve reproductive health care in order to reduce infant mortality and enhance birth outcomes for women in Prince George's County				1,2					Quality Healthcare (QH)	5	Reduce Recidivism
											1	Reduce Non-Crime Injury and Death
Health Department	GOAL 3 - To prevent and control sexually transmitted disease and infections in order to enhance the health of all the County's residents, workers and visitors				1,4					Effective Human Services (HS)	2	Improve Access to Care
											3	Reduce Infant Mortality
Health Department	GOAL 4 - To address obesity with the goal of preventing and controlling chronic disease in the County				1,3					Clean and Sustainable Environment (CE)	4	Reduce Chronic Diseases
											5	Reduce STDs/HIV/AIDS
Health Department	GOAL 5 - To ensure that Prince George's County's physical environment is safe in order to enhance the health of all its residents, workers and visitors	3			1,5					High Performance Government Operations (HG)	1	Reduce Mental Health Problems/Addictions
											2	Improve Access to Services
Library	GOAL 1 - To provide information resource services to the County's citizens, residents and visitors in order to effectively meet their education, cultural and recreational needs	3	1,2,4			1					3	Reduce At-Risk Youth/Child Abuse and Neglect
											4	Reduce Domestic Violence

Agency		Agency Goals		Organizational Goals							Cross-Agency Organizational Goals		
				TE	EE	SN	QH	HS	CE	HG	Priority Area	#	Description
Community College	Non-Participating Agency										Thriving Economy (TE)	1 2 3 4 5	Expand Commercial Base Create Jobs Revitalize Communities Promote Transit-Oriented Development Provide Diverse Housing Options
Board of Education	Goal 1 - High student achievement		1			2				1	Excellent Education (EE)	1 2 3 4	High Student Achievement Effective Teaching Safe and Supportive Schools Provide Information Resources
Board of Education	Goal 2 - Highly effective teaching		2			2				1	Safe Neighborhoods (SN)	1 2 3 4 5	Reduce Violent Crimes Reduce Property Crimes Reduce Emergency Response Time Reduce Recidivism Reduce Non-Crime Injury and Death
Board of Education	Goal 3 - Safe and supportive schools	3,4	3			2				5	Quality Healthcare (QH)	1 2 3 4 5	Improve Access to Care Reduce Infant Mortality Reduce Chronic Diseases Reduce STDs/HIV/AIDS Reduce Mental Health Problems/Addictions
Housing	GOAL 1 - To provide rental assistance services to County senior citizens, individuals and families in order to assist residents with low and moderate income acquire rental housing	5	1		3,5						Effective Human Services (HS)	1 2 3 4 5	Improve Access to Services Reduce At-Risk Youth/Child Abuse and Neglect Reduce Domestic Violence Improve Family Preservation Protect Disabled/Aging Population
Housing	GOAL 2 - To provide new homeownership assistance to and preserve existing owner-occupied units for County residents with low to moderate income in order to stabilize communities, as well as promote homeownership	3	1		3,5						Clean and Sustainable Environment (CE)	1 2	Provide a Clean Environment Meet Federal and State Mandates
Housing	GOAL 3 - To provide foreclosure prevention services to County residents to reduce the occurrence and lessen the consequences of foreclosures in the County	3	1		3,5						High Performance Government Operations (HG)	1 2 3 4 5	Develop workforce Increase Operational Efficiency & Effectiveness Improve Information Mgmt. & Processes Facilitate Effective Communications Increase Customer Satisfaction
Housing	GOAL 4 - To provide affordable housing, public services, public facilities, public infrastructure improvements and employment opportunities for County residents in order to improve the quality of life for County residents and stabilize and	2, 3,5	1			1					Thriving Economy (TE)	1 2 3 4 5	Expand Commercial Base Create Jobs Revitalize Communities Promote Transit-Oriented Development Provide Diverse Housing Options

Agency	Agency Goals	Organizational Goals					Cross-Agency Organizational Goals				
		TE	EE	SN	QH	HS	CE	HG	Priority Area	#	Description
	preserve County neighborhoods, utilizing federal entitlement funding under the Community Development Block Grant (CDBG) program										
DSS	GOAL 1 - Provide intervention services to abused, neglected or impoverished children, adults and families in order to ensure safety in their living environment	3	1,3,4	4	1,2	1,2,3,4,5			Quality Healthcare (QH)	1 2 3 4 5	1 Improve Access to Care 2 Reduce Infant Mortality 3 Reduce Chronic Diseases 4 Reduce STDs/HIV/AIDS 5 Reduce Mental Health Problems/Addictions
DSS	GOAL 2 - Stabilize families and individuals in need through increased access to services	2	1,3,4	4	1,4	1,2,3,4,5			Effective Human Services (HS)	1 2 3 4 5	1 Improve Access to Services 2 Reduce At-Risk Youth/Child Abuse and Neglect 3 Reduce Domestic Violence 4 Improve Family Preservation 5 Protect Disabled/Aging Population
DSS	GOAL 3 - Assist individuals, adults and families in need to achieve and maintain permanence in the community through increased access to services	2,3			1,4	1,2,3,4,5			Clean and Sustainable Environment (CE)	1 2	1 Provide a Clean Environment 2 Meet Federal and State Mandates
EDC	GOAL 1 - Provide business assistance and other incentives to create, attract and retain jobs in Prince George's County in order to expand our commercial tax base	1,3,4							Thriving Economy (TE)	1 2 3 4 5	1 Expand Commercial Base 2 Create Jobs 3 Revitalize Communities 4 Promote Transit-Oriented Development 5 Provide Diverse Housing Options
EDC	GOAL 2 - Expand assistance to job seekers and businesses	1,3,4							Thriving Economy (TE)	1 2 3 4 5	1 Expand Commercial Base 2 Create Jobs 3 Revitalize Communities 4 Promote Transit-Oriented Development 5 Provide Diverse Housing Options
FSC First	GOAL 1 - Strengthen the County's economy by providing reputable and appropriate small and minority-owned businesses access to creative, flexible and innovative financing solutions for their operations	1,2,3							High Performance Government Operations (HG)	1 2 3 4 5	1 Develop workforce 2 Increase Operational Efficiency & Effectiveness 3 Improve Information Mgmt. & Processes 4 Facilitate Effective Communications 5 Increase Customer Satisfaction
CVB	GOAL 1 - Expand Prince George's tourism economy	1,2,3							Thriving Economy (TE)	1 2 3 4 5	1 Expand Commercial Base 2 Create Jobs 3 Revitalize Communities 4 Promote Transit-Oriented Development 5 Provide Diverse Housing Options

Agency		Agency Goals		Cross-Agency Organizational Goals						LEGEND	
				TE	EE	SN	QH	HS	CE	HG	Priority Area
Revenue Authority	GOAL 1 - Provide traffic enforcement services to patrons, business owners and residents of Prince George's County in order to protect the quality of life	1,3,4		5					Excellent Education (EE)	1 2 3 4	High Student Achievement Effective Teaching Safe and Supportive Schools Provide Information Resources
Revenue Authority	GOAL 2 - Provide parking enforcement services to patrons, business owners and residents of Prince George's County	1,3,4					2,5		Safe Neighborhoods (SN)	1 2 3 4 5	Reduce Violent Crimes Reduce Property Crimes Reduce Emergency Response Time Reduce Recidivism Reduce Non-Crime Injury and Death
									Quality Healthcare (QH)	1 2 3 4 5	Improve Access to Care Reduce Infant Mortality Reduce Chronic Diseases Reduce STDs/HIV/AIDS Reduce Mental Health Problems/Addictions
									Effective Human Services (HS)	1 2 3 4 5	Improve Access to Services Reduce At-Risk Youth/Child Abuse and Neglect Reduce Domestic Violence Improve Family Preservation Protect Disabled/Aging Population
									Clean and Sustainable Environment (CE)	1 2	Provide a Clean Environment Meet Federal and State Mandates
									High Performance Government Operations (HG)	1 2 3 4 5	Develop workforce Increase Operational Efficiency & Effectiveness Improve Information Mgmt. & Processes Facilitate Effective Communications Increase Customer Satisfaction

February 4, 2013

The Honorable Rushern L. Baker, III, County Executive
 The Honorable Andrea C. Harrison, Chair, County Council

In accordance with Subtitle 10, Division 1A of the County Code, the Spending Affordability Committee has reviewed the preliminary projections of the County's Office of Management and Budget (OMB) for general fund revenues for FY 2012 through FY 2014. This letter summarizes the Committee's major findings and recommendations for FY 2014. A detailed discussion of OMB's assumptions on various revenues is provided in the appendix to this letter.

I. OVERVIEW

As shown in Table 1, OMB is projecting the County will face a potential General Fund budget gap of \$152.2 million, or approximately 5.8% of FY 2014 preliminary revenue projections. The Committee recommends a spending ceiling of \$2.648 billion in FY 2014 based on available revenues and strongly recommends against using fund balance.

Table 1

General Fund Revenue and Expenditure Projections				
(\$ in Millions)				
	Budget FY 2013	Forecast FY 2013	Forecast FY 2014	Recommendation FY 2014
Revenues	\$ 2,677.3	\$ 2,672.2	\$ 2,648.2	\$ 2,648.2
Expenditures	\$ 2,677.3	\$ 2,704.5	\$ 2,800.4	\$ 2,648.2
Surplus/Deficit	\$ -	\$ (32.3)	\$ (152.2)	\$ -

- OMB projects that General Fund revenues will reach \$2.648 billion in FY 2014, a decrease of 1.1% from the FY 2013 budget. Excluding the use of the fund balance, revenues decrease by 0.2% from the FY 2013 budget due to a still weak economy. OMB expects major decreases in real property tax, telecommunications tax, intergovernmental revenues and miscellaneous revenues (primarily speed camera revenues).
- OMB projects that General Fund expenditures will reach \$2.800 billion in FY 2014, an increase of \$123.1 million, a 4.6% growth from the FY 2013 budget, before any corrective actions. This projection is based on FY 2013 estimated expenditures and preliminary FY 2014 assumptions of growth in compensation, fringe benefits, operating expenses, debt service and other needs.
- OMB developed these projections prior to the January 2013 release of the Governor's proposed FY 2014 budget. OMB also developed these projections prior to any final decisions of the General Assembly, which often differ from the Governor's proposal and are not available until next spring. The projections therefore do not include potential State revenue and budget adjustments.

II. ECONOMIC OUTLOOK

The economic outlook remains weak for the County, as high foreclosures and a weak job market continue to impact real property assessments and household incomes. The County's average unemployment rate for 2012 was 6.8%. This rate is the same as the State's average and is lower than the County's 2011 rate, but still remains high. Employment growth in the first 10 months of 2012 averaged 2.1%, below the State's growth rate of 3.0% in the same period.

III. REVENUES

Table 2 shows OMB's preliminary revenue projections for FY 2014.

Table 2

FY 2014 General Fund Revenues - Spending Affordability Committee Recommendations						
(\$ in Millions)						
	Unaudited FY 2012	Budget FY 2013	Forecast FY 2013	% Change FY12-FY13	Forecast FY 2014	% Change FY13-FY14
County Sources						
Real Property Tax	639.3	629.9	627.3	-1.9%	617.2	-1.6%
Personal Property Tax	79.8	65.9	64.5	-19.2%	63.9	-0.8%
Income Tax	485.2	473.8	495.1	2.0%	505.1	2.0%
Disparity Grant	15.6	21.7	21.7	39.1%	21.7	0.0%
Transfer Tax	62.3	62.3	61.7	-1.0%	63.5	3.0%
Recordation Tax	22.8	28.2	25.1	10.2%	25.8	3.0%
Energy Tax	59.7	65.3	55.8	-6.5%	56.7	1.6%
Telecommunications Tax	37.8	37.1	37.1	-1.9%	35.0	-5.7%
Other Local Taxes	19.7	20.3	20.0	1.6%	20.4	1.9%
State Shared Taxes	3.5	2.6	2.6	-25.3%	2.6	0.0%
Licenses and Permits	17.8	18.0	18.2	1.9%	18.4	1.2%
Use of Money and Property	4.8	7.3	6.1	27.4%	6.1	0.0%
Service Charges	37.8	35.5	36.6	-3.2%	37.0	1.1%
Intergovernmental Revenues	30.6	38.9	37.9	23.8%	34.4	-9.2%
Miscellaneous	18.1	33.3	17.4	-3.6%	14.3	-18.0%
Other Financing Sources	70.3	24.6	32.6	-53.6%	-	-100.0%
Subtotal - County Sources	1,605.1	1,564.7	1,559.6	-2.8%	1,522.2	-2.4%
Subtotal w/o Use of Fund Balance	1,534.8	1,540.1	1,527.0	-0.5%	1,522.2	-0.3%
Outside Aid						
Board of Education	996.6	1,031.4	1,031.4	3.5%	1,044.7	1.3%
Community College	71.0	73.0	73.0	2.8%	73.0	0.0%
Library	6.8	8.2	8.2	20.8%	8.2	0.0%
Subtotal - Outside Aid	1,074.4	1,112.6	1,112.6	3.6%	1,125.9	1.2%
Total - General Fund	2,679.5	2,677.3	2,672.2	-0.3%	2,648.2	-0.9%
Total w/o Use of Fund Balance	2,609.2	2,652.7	2,639.6	1.2%	2,648.2	0.3%

Note: Numbers may not add due to rounding.

Major sources of revenue changes:

- **Property taxes** are expected to decrease in FY 2014. Real property tax is expected to decline by 1.9% in FY 2013 and decline by another 1.6% in FY 2014 based on the latest assessment reports from the State. The downward trend reflects the continued weakening of the County's real estate market and related downward reassessment valuations. The impact of a declining real estate market is immediate, with decreases in property values resulting in decreases in taxes, while increases in reassessed property values are phased in over three years per State law. Personal property tax also is expected to decline slightly by 0.4% (excluding one-time gains in FY 2012 from prior years' delayed payments) in FY 2013 and decline by another 0.8% in FY 2014.
- **Income Tax** receipts are projected to increase by 2.0% in both FY 2013 and FY 2014. The increases reflect:
 - The State's change in income tax exemptions beginning in January 2012; and
 - Assumption of a 3.0% baseline growth in FY 2014 offset by anticipated downward adjustments in the distribution formula and prior years' reconciliations.
- **State Income Disparity Grant** is projected to increase by 39.1% in FY 2013 but remain flat in FY 2014. The disparity grant brings each jurisdiction's per capita income tax level to 75% of the State average. However, the grant is capped at the amount each jurisdiction received in FY 2010. The County's disparity grant reached its 2010 cap of \$21.7 million in FY 2013 due to population and per capita income changes. The grant is anticipated to stay at this cap for FY 2014.
- **Transfer and Recordation Taxes** are projected to increase by 2.0% in FY 2013 and by 3.0% in FY 2014. The anticipated increase in FY 2013 reflects lower year-to-date collections offset by gains from the recordation tax rate increase (from \$2.50 per \$500 in transactions to \$2.75 effective July 1, 2012) and gains from the State's decision to subject indemnity deeds of trust of \$1.0 million or more to the recordation tax. The anticipated increase in FY 2014 assumes a minor growth in the median sales price and a stabilized sales volume in the housing market. Year-to-date home sales prices in the County in 2012 showed an increase while sales volume continued on a downward trend.
- **Intergovernmental Revenues** are projected to increase by 23.8% in FY 2013 primarily due to a \$9.6 million grant from the State, which will be used to partially offset the County's teacher pension costs. Intergovernmental revenues are projected to decline by 9.2% in FY 2014 due to an anticipated decrease in Maryland – National Capital Park and Planning Commission (M-NCPPC) project charges from improved alignment of the Commission's services with its mission.
- **Miscellaneous Revenues** are expected to decrease by 3.6% in FY 2013 primarily because of the elimination of one-time gains in FY 2012 from insurance reimbursement for the hurricane, which is partially offset by revenue increases from the County's full rollout of the

Automated Speed Enforcement Program. The County anticipates a decrease of 18.0% in FY 2014 as revenue collections per camera decline under the program.

- **Outside Aid** in the aggregate is expected to rise by 3.6% in FY 2013 and by 1.2% in FY 2014. The increased education aid for the school system reflects student enrollment growth.

IV. SPENDING CEILINGS

The Committee recommends an overall General Fund spending ceiling of \$2.648 billion in FY 2014 – a \$29.1 million or 1.1% decrease from the FY 2013 approved budget, based on projected revenues. Actual spending for certain items supported by designated revenue resources could change based on budgeted or actual revenues received. With a decrease in total revenues, any expenditure increases will have to be offset by reductions elsewhere in order to maintain a balance between expenditures and available revenues.

The County proposes general fund spending allocations for the Board of Education, debt service and all other general government expenditures as shown in Table 3. Since these allocations are consistent with expected available revenues, the Committee can recommend them as defined by Section 10-112.22 of the Prince George’s County Code. However, the Committee notes that many other allocations also would be consistent with expected revenues and that allocation of these revenues is the County’s decision. The Committee’s recommendations are solely based on consistency with expected revenues.

Table 3

General Fund FY 2014 Spending Ceilings Spending Affordability Committee Recommendations (\$ in Millions)			
	Budget FY 2013	Recommendation FY 2014	% Change FY13-FY14
Board of Education	\$ 1,664.4	\$ 1,679.2	0.9%
Debt Service	\$ 80.2	\$ 112.8	40.6%
Other	\$ 932.7	\$ 856.2	-8.2%
Total	\$ 2,677.3	\$ 2,648.2	-1.1%

Board of Education: \$1.679 billion for the Board of Education – an increase of \$14.8 million or 0.9% from FY 2013. This increase assumes outside aid of \$1.045 billion from Federal aid, State aid, and Board sources, an increase of 1.3% from FY 2013. It also assumes a maximum County contribution of \$634.5 million, which is an increase of \$1.4 million or 0.2% more than the County contribution in FY 2013. The projected County contribution is a combination of \$155.2 million from revenue sources designated to the Board of Education (telecommunications, energy and transfer taxes), and \$479.3 million from other County sources.

Debt Service: \$112.8 million for debt service – an increase of 40.6% from FY 2013 budget. The significant growth primarily reflects one-time savings from a \$21.1 million bond premium which offset the FY 2013 debt service payment. It also factors in upcoming bond sales of approximately \$137 million in January 2013 and approximately \$152 million in spring 2013.

Other: \$856.2 million for the remaining general fund expenditures – a decrease of \$76.5 million or 8.2% from the FY 2013 budget. This spending category includes all general fund support for County services and operations except for payments to the Board of Education and the debt service listed in the preceding paragraphs. All funding to support these expenditures comes from various revenue sources, with the majority coming from County property and income taxes.

V. FUND BALANCE

Table 4 shows the projected and recommended general fund ending fund balance with a breakdown between the County Charter-mandated 5% Restricted – Economic Stabilization Reserve, the policy-required 2.0% Committed - Operating Reserve and the Unassigned Fund Balance¹.

Table 4

General Fund Ending Fund Balance Projections				
(\$ in Millions)				
	Actual	Forecast	Forecast	Recommendation
	FY 2012	FY 2013	FY 2014	FY 2014
Restricted - Economic Stabilization	\$ 133.9	\$ 135.2	\$ 140.0	\$ 132.4
Committed - Operating Reserve	\$ 53.6	\$ 54.1	\$ 56.0	\$ 53.0
Unassigned	\$ 76.7	\$ 34.6	\$ (124.3)	\$ 38.5
Total	\$ 264.2	\$ 223.9	\$ 71.7	\$ 223.9

- As depicted in Table 1, the forecast for FY 2014 would result in a deficit of \$152.2 million. Table 4 shows that this forecast would result in an ending fund balance of \$71.7 million. This level of fund balance would be \$124.3 million lower than the Charter and policy-required level. The County’s maintenance of the charter-required 5.0% restricted reserve for economic stabilization and policy-required 2.0% committed operating reserve in FY 2011 and FY 2012 was a significant factor in maintaining the County’s AAA bond ratings. If the County fails to maintain the required reserves in FY 2014, the increased exposure to financial risk during this period of economic uncertainty could adversely impact its bond ratings. In addition, the County would have less flexibility and capacity in

¹ “Restricted - Economic Stabilization” used to be called “Contingency Reserve”; “Committed – Operating Reserve” used to be called “Operating Reserve”; and “Unassigned” used to be called “Undesignated Fund Balance. The change in terminology matches the FY 2011 Comprehensive Annual Financial Report (CAFR) and reflects the latest Governmental Accounting Standards Board (GASB) 54 requirement. Both the Charter-mandated 5% Restricted Reserve (County Charter Section 806) and the policy-required 2.0% Operating Reserve are established to provide the County with the ability to address unexpected risks or events such as dramatic economic downturns or natural and man-made disasters. They are important to the County’s fiscal position considering the various revenue/tax caps and limitations on the County.

addressing unpredicted circumstances, such as a drastic economic downturn, major federal or state policy changes, or a natural disaster.

- The Committee recommends County spending consistent with projected revenues of \$2,648.2 million, as shown in the fourth column of Table 4. This level of spending would not include any use of fund balance and would maintain the 7% Charter and policy-required reserves.

VI. CHALLENGES AND POTENTIAL RISKS

Prince George's County continues to experience fiscal challenges in FY 2014, with expenditures projected to grow at a faster pace than revenues.

- Total revenues are projected to essentially stay flat compared to the FY 2013 projected level, excluding use of the fund balance. The current projection assumes a modest recovery in the real estate market in FY 2014. The number of foreclosures in the County has inched up in the first three quarters of 2012. If this trend continues, then transfer and recordation tax revenues may decrease.
- On top of immediate expenditure pressures, the County also faces long-term liabilities in FY 2014 and beyond, including: greater debt service requirements; increased County contributions to Other Post-Employment Benefits (OPEB); an ongoing risk management fund deficit; and higher healthcare and pension costs.
- As noted earlier, the projections do not factor in the potential impact of any revenue and budget adjustments that may be proposed by the Governor and adopted by the Maryland General Assembly in the upcoming legislative session. The net impact to the County in FY 2014 of any changes at the State level is currently unknown.
- A further economic downturn or potential cuts in Federal spending resulting from the fiscal cliff could negatively affect both the County's revenues (e.g., loss in income taxes and grants) and expenditures (e.g., rising service demands related to unemployment).

VII. RECOMMENDATIONS AND CONCLUSION

- The County should preserve the Charter-required 5.0% contingency reserve and the policy-required 2.0% operating reserve. OMB anticipates that the County will face a weak economic outlook for at least the next two fiscal years. Depletion of reserves could cause Wall Street to lower the County's bond rating, jeopardizing the County's fiscal integrity and borrowing capacity in a tight credit market, and increasing the cost of borrowing funds. It also would minimize the County's capacity and flexibility to deal with risks and long-term liabilities in the future.
- Since the County's revenue-raising abilities are very limited due to statutory requirements, the Committee strongly urges the continuation of conservative revenue estimates. By

adhering to conservative estimates, the County will be better able to absorb any decreases in revenues and increases in service demands from potential State and Federal funding cuts.

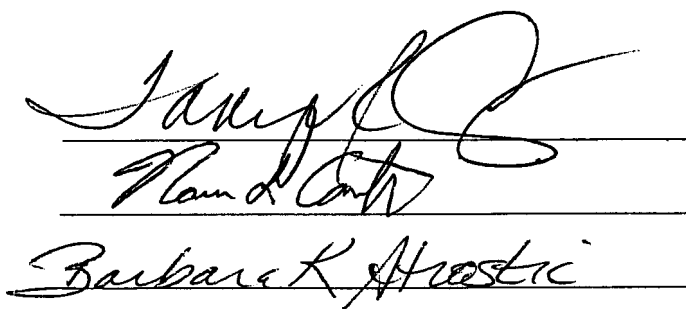
The Committee wishes to thank both the Executive and Legislative Branches of government for the opportunity to review the County's forecast. We believe that we have performed due diligence in reviewing revenue estimates for FY 2013 and FY 2014 and believe them to be reasonable.

Respectfully,

Tanya R. Curtis, CPA

Norman L. Carter III, CPA

Barbara K. Atrostic, Ph.D.



The image shows three handwritten signatures in black ink, each written over a horizontal line. The top signature is 'Tanya R. Curtis', the middle one is 'Norman L. Carter III', and the bottom one is 'Barbara K. Atrostic'. The signatures are fluid and cursive.

APPENDIX: Detailed Discussion of Revenue Projections

Property Tax

Property tax revenues are expected to fall by 1.5% in FY 2014 due to the continued weak real estate market and related downward reassessment valuations. Real property taxes are expected to decrease by 1.6% and personal property taxes are expected to decrease by 0.8% in FY 2014, compared to decreases of 1.9% and 0.4%, respectively, in FY 2013.

- Real property tax revenues are projected to decrease by 1.9% in FY 2013 and decrease by 1.6% in FY 2014, based on the November 2012 assessable base estimates by the State Department of Assessments and Taxation (SDAT). This revenue is primarily impacted by assessment changes and the homestead tax credit. Table 5 shows that total real property assessments in the County are projected to decrease by 4.7% in FY 2014. After factoring in homestead exemptions, real property assessments are projected to decrease by only 1.6%.

Table 5

Projections on Real Property Assessment Subject to County Taxes				
(\$ in Millions)				
	Forecast	Forecast	\$ Change	% Change
	FY 2013	FY 2014		
Gross Assessment	\$ 76,308.9	\$ 72,751.5	\$ (3,557.4)	-4.7%
Loss Due to Homestead Credit	\$ (5,370.3)	\$ (2,924.5)	\$ 2,445.8	-45.5%
Net Assessment	\$ 70,938.6	\$ 69,827.0	\$ (1,111.6)	-1.6%

Source: State Department of Assessments and Taxation, *The Estimated Taxable Assessable Base at the County Level*, November 30, 2012

- By January of each year, SDAT reassesses one-third of the properties in the County. Any assessment growth is phased in over the next three fiscal years, while any decrease is immediately realized. In 2011, Group 2’s reassessed values declined by 28.7%. In 2012, Group 3’s reassessed values fell by 24.8%. In 2013, Group 1’s reassessed values are expected to decrease by 10.6%, based on preliminary projections by SDAT.
- The homestead tax credit ensures that the annual percentage growth of the taxable assessment value for principal residential homes will not surpass the growth of the Consumer Price Index in the County, with a maximum increase of 5.0%. For FY 2014, the homestead tax credit will be set at 102%. Due to the downward reassessments in recent years, unrealized revenues attributable to the homestead tax credit have been decreasing. The homestead tax credit is expected to result in a revenue loss of \$28.1 million in FY 2014, compared with \$51.6 million in FY 2013.²

² The homestead tax credit percentage has been adjusted from 4% for FY 2013 to 2% for FY 2014 based on the Consumer Price Index.

- Commercial real properties continue to show a significantly stronger performance than residential properties. In Group 1, commercial property values are estimated to increase by 16.6% from three years ago, while residential property values are projected to fall 21.4%, according to the local SDAT office.

Income Tax

- Income tax receipts are projected to increase by 2.0% in both FY 2013 and FY 2014 due to an assumed 3.0% baseline growth offset by anticipated downward adjustments in the distribution formula and prior years' reconciliations.
- The State Income Disparity Grant is projected to increase by 39.1% in FY 2013 but remain flat in FY 2014. The Disparity Grant brings each jurisdiction's per capita income tax level to 75% of the State average³. The gap between the County's per capita income and the State's average generally narrows during an economic downturn (due to less exposure to non-earnings income), which results in a lower disparity grant to the County. But when the economy recovers, the gap tends to widen as the County typically lags behind the State's average in terms of income growth given the County's reliance on government jobs and earnings income. Preliminary data indicates that the County has continued to lag behind the State's average per capita income. OMB assumes that, given this data, the County's disparity grant will again be \$21.7 million in FY 2014.

Transfer and Recordation Taxes

- Transfer taxes are projected to fall by 1.0% in FY 2013 but increase by 3.0% in FY 2014. Recordation taxes are expected to increase by 10.2% in FY 2013 and by 3.0% in FY 2014. The increases reflect gains from the County's increase of the recordation tax rate and the State's requirement that guarantors of indemnity deeds of trust of \$1.0 million or more pay recordation tax offset by lower year-to-date collections. Additionally, the County anticipates a slight recovery in FY 2014 from minor growth in the median sales price and a more stabilized sales volume in the housing market.
- Tables 6 and 7 indicate that the County's real estate market shows signs of stabilization but will likely continue to fluctuate over the next 12 to 18 months. Sales volume in the first 11 months of 2012 dropped by 4.8% from the same period of last year. However, median sales price in this period showed an increase of 6.1% from a year ago.

³ The FY 2013 grant is calculated based on tax year 2010's adjusted local income tax revenues and July 2010's local population count.

Table 6

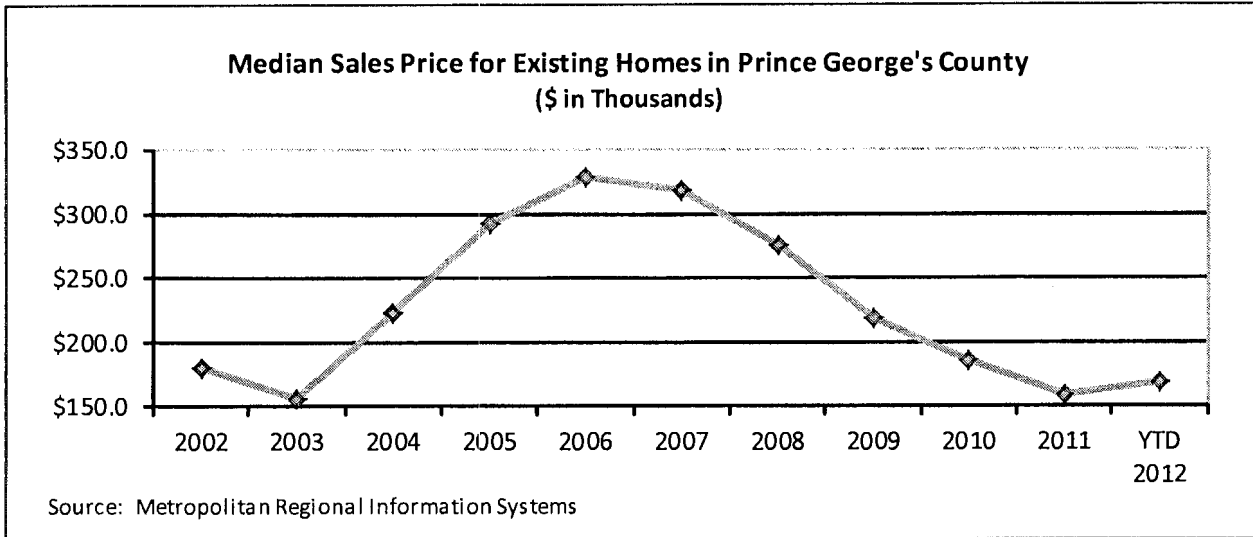
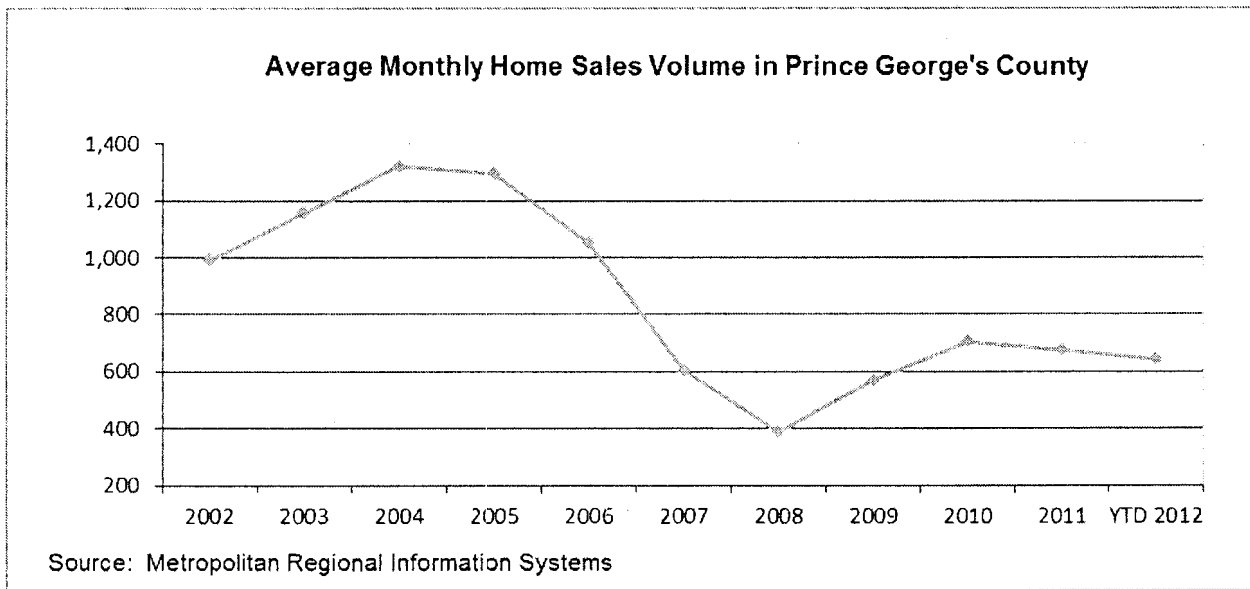


Table 7



- Foreclosures in the first three quarters of calendar year 2012 totaled 3,652, a decrease of 16.9% from the same period of 2011. However, foreclosures remain a major concern and are expected to slow down the recovery of housing prices as the County continues to account for close to one third of the State's total foreclosures based upon the third quarter 2012 report on foreclosure activities in Maryland^[1].

[1] Maryland Department of Housing and Community Development, *Property Foreclosures in Maryland – Third Quarter 2012*, October 2012.

Energy Tax

Energy tax revenues are projected to decrease by 6.5% in FY 2013 based on year-to-date collections partly attributable to a warm winter, as well as, a formula-driven decrease in applied electricity and natural gas tax rates. This revenue is expected to slightly recover in FY 2014, assuming normal weather and energy consumption.

Telecommunications Tax

Based on year-to-date collections, the telecommunications tax is expected to fall by 1.9% in FY 2013 and by 5.7% in FY 2014. Telecommunications tax revenues have been decreasing several years in a row. The Maryland Board of Revenue Estimates attributes part of the decrease in revenues from telecommunications taxes to a switch from traditional phone calls to data plans, which are not taxed.⁴

Other Local Taxes

Other local taxes - admissions and amusement tax, hotel/motel tax⁵, and other taxes - are projected to increase by 1.6% in FY 2013 and increase by 1.9% in FY 2014.

State-Shared Taxes

The State is projecting a structural deficit of \$383.2 million in its FY 2014 baseline budget, significantly below the structural deficit of \$1.1 billion the State projected in its FY 2013 baseline budget. As a result of an improved State budget outlook, State-shared taxes are anticipated to stay at \$2.6 million in FY 2014, the same amount as anticipated in FY 2013. However, the State has indicated that changes in taxes and federal spending due to the fiscal cliff could negatively impact revenues from State-shared taxes.

Licenses and Permits

License and permit revenues are projected to increase by 1.9% in FY 2013 and by 1.2% in FY 2014.

Use of Money and Property

The receipts from the use of money and property are expected to increase by 27.4% in FY 2013 primarily due to the addition of rental income from two new buildings. Interest income revenues are projected to remain flat in FY 2014 assuming no major changes to interest rates.

⁴ Maryland Board of Revenue Estimates, *Estimated Maryland Revenues: Report of the Maryland Board of Revenue Estimates: Fiscal Years Ending June 30, 2013 and June 30, 2014*, December 13, 2012.

⁵ The revenue impact of the National Harbor project is not factored in due to the dedication of hotel/motel taxes in the Special Taxing District to funding bonds issued for infrastructure and the Convention Center.

Service Charges

Charges for services are expected to decrease by 3.2% in FY 2013 primarily due to one-time gains in FY 2012, and are expected to increase by 1.1% in FY 2014.

Intergovernmental Revenues

Intergovernmental revenues are projected to increase by 23.8% in FY 2013 attributable to a \$9.6 million teacher retirement supplemental grant from the State to partially offset the State's shift of teacher pension costs to the County. Intergovernmental revenues are projected to decline by 9.2% in FY 2014 due to an anticipated decrease in Maryland – National Capital Park and Planning Commission project charges to better align the charged County services with M-NCPPC's mission.

Miscellaneous Revenues

Miscellaneous revenues are projected to decrease by 3.6% in FY 2013. The decrease is mainly due to the elimination of \$4.2 million insurance reimbursement for natural disasters in FY 2012, which is partially offset by the full implementation of the County's Automated Speed Enforcement Program, which started in September 2011 with a phased-in approach. In FY 2014, miscellaneous revenues are expected to decrease by 18.0% as collections per camera decline. The projections assume \$12.7 million in gross revenues from speed cameras in FY 2013 and \$9.6 million in FY 2014.

Other Financing Sources

Other financing sources generally include use of fund balance and transfer-in from other funds. The FY 2013 estimated revenues include use of \$32.6 million from the fund balance, \$8 million higher than the original FY 2013 budget due to the Fraternal Order of Police arbitration. No use of fund balance is assumed in the Committee's recommended revenue projections for FY 2014.

Board of Education (BOE) Aid

Board of Education aid is projected to increase by 3.5% in FY 2013 and increase by 1.3% in FY 2014.

Community College Aid

Outside aid for Prince George's Community College is projected to remain flat in FY 2014. The Senator John A. Cade formula, through which the State provides funds to community colleges, has been reduced regularly by the State over the last decade.

Library Aid

Library aid is expected to increase by 20.8% in FY 2013 and is attributable to significant growth in State aid and miscellaneous revenues. It is kept unchanged for FY 2014.